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Karen Bass, Mayor

October 1, 2024

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Honorable Members of the City Council City of Los Angeles c/o the City Clerk, City Hall 200 North Spring Street Los Angeles, CA 90012

COUNCIL TRANSMITTAL: LOS ANGELES HOUSING DEPARTMENT REPORT REGARDING A STRATEGY TO CREATE PERMANENT AND INTERIM HOUSING TO REDUCE HOMELESSNESS

SUMMARY

Last year, the City Council directed LAHD to report back with an investment strategy to create the permanent and interim housing needed to significantly reduce and ultimately end homelessness in the City of Los Angeles. The Council requested that this report include (1) recommendations on the size of investment needed given the projected size of the population of persons experiencing unsheltered homelessness in Los Angeles on a year by year basis: (2) recommendations on the housing typologies (permanent and interim) to target for investment; (3) projection of the number of housing units generated by investment; (4) projection of additional outside dollars the City will need to leverage; and (5) identification of funding gaps.

This report summarizes LAHD's findings, assessment and projections for what will be required for the City to reach functional zero homelessness, and looks at the funds required from City, County, State and Federal sources that might be leveraged to close the funding gap. Cognizant of the large gap to be filled, this report also outlines immediate steps to make solutions more financially viable and effective.

RECOMMENDATIONS

I. That the City Council, subject to the approval of the Mayor:

- A. ACCEPT this analysis of the homelessness solutions gap and INSTRUCT the Office of the City Administrative Officer (CAO), with support from LAHD, to update the City's Comprehensive Homelessness Strategy to incorporate funding and production goals as outlined in this analysis.
- B. INSTRUCT the CLA, CAO, and LAHD to collaboratively identify funding streams to cover all or a portion of the funding gap identified in this analysis, including those from the City, County and the state, and to identify opportunities to increase and incorporate the use of health plan funds.
- C. INSTRUCT the CLA, CAO, and LAHD, with support from the Mayor's Office, to develop a strategy that includes County, the State and Federal partners, to advocate for the resources outlined in this analysis;
- D. INSTRUCT LAHD to develop a production costs and resources gaps analysis similar to this one for the City's broader range of affordable housing production and preservation needs.
- E. DIRECT LAHD and CAO to return within 30 days with a proposal to coordinate with County DHS and DMH to conduct a one-year pilot in at least six City-subsidized supportive housing buildings to increase services to meet the needs of higher level of care residents to be successfully housed in PSH, and explore funding resources including Alliance or Measure H funding.
- F. DIRECT LAHD to report back within 30 days on the number of units in the Affordable Housing Managed Pipeline, or incentive programs such as Transit Oriented Communities with housing for tenants earning less than 30% of Area Median Income that could be marketed to people experiencing homelessness or at high risk of homelessness, and changes in covenants needed to require owners to coordinate leasing with the City and service providers to house eligible people experiencing homelessness in covenanted units.
- G. DIRECT LAHD's 2024-25 Notices of Funding Availability for housing production programs to incorporate incentives to include very low income and extremely low income units for people experiencing homelessness.

BACKGROUND

The City of Los Angeles faces a housing crisis, which has left over 45,000 homeless individuals and families on the streets. The number of people experiencing homelessness will continue to grow unless the City and our partners are able to address the housing, mental health and services gaps in our system. In 2021, the Los Angeles Homeless Services Authority (LAHSA) reported that the City faced a 21,805 permanent housing unit deficit for those experiencing homelessness.

The analysis presented in this report presents an approach to reduce street homelessness through a mix of interim and permanent housing expenditures. This report focuses on the cost to close the housing production gap, which is one of the biggest challenges to significant reductions in homelessness. On the whole, the purpose of this report is to demonstrate the size of the current housing gap for people experiencing homelessness today, and the cost of closing it. The analysis defines the range and types of interventions needed and provides the necessary, accurate information to properly determine the appropriate program expansions for the City to pursue; and to advocate for proportional investments by county, state, and federal partners.

The analysis assumed a significant expansion of all programs currently underway to provide permanent supportive housing, affordable housing, interim housing, and leased housing over a ten-year period to steadily reduce homelessness. The only program proposed that would be more than an expansion of current efforts within the City was the addition of 9,167 higher level of care beds which may include Adult Residential Facilities, Residential Care Facilities for the Elderly, or other needed facilities. It was assumed that these facilities would be funded and licensed by the County with funds passed through from the state.

The analysis then calculated the capital cost to build each type of housing, the operations costs to staff, maintain, insure, provide utilities and all other operating needs; and the services costs to ensure tenants can be successfully housed in the buildings. It then calculated what resources in these efforts usually are provided by the City, and what is needed from the county, state, and federal governments. In many cases the current identified funding that was assigned to the City, County or State was passed through from other government sources, usually federal or state.

HISTORICAL HOUSING PRODUCTION CHALLENGES AND ACCOMPLISHMENTS

The current homelessness crisis is rooted in decades of underbuilding. From 1993 to 2023, permanent units, both affordable and supportive, built in the City through the Low-Income Housing Tax Credit (LIHTC) program, the primary source of federal funding to address subsidized housing needs, averaged 2,732 units per year over a 30-year period. Starting in 2009, the year LAHSA began producing PIT data annually and specifically for the City, the PIT count for the City has almost doubled, from 25,771 in 2009 to 46,260 in the 2022 count. The PIT count went down in the City by 2.2% in 2024 to 45,252, reflecting the significant local investments in permanent and interim housing efforts including Inside Safe. Nevertheless, the evidence of thirty years of underproduction of housing is apparent in our steadily rising homeless population. Overall, the population grew, housing production remained stagnant, and rents increased as a result.

The recent, valuable investments in permanent housing as a result of Measure HHH and Project HomeKey have shown that change is possible, as evidenced by the 2024 PIT results showing a reduction in both sheltered and unsheltered homelessness, and an increase in people permanently housed. Passed in 2016, with units ready for occupancy as early as 2018, HHH will have brought production of supportive housing to more than 12,000 units by 2026. This investment has increased permanent housing from 200 units to 1000 units per year over ten years.

Permanent housing funded by HHH exceeded the City's production goals due to successful leveraging with other County, state and federal funds through the Low Income Housing Tax Credit program. Without that leveraging HHH would have only produced 2,500 units in total. With the benefits of leveraging came increased time required for developers to secure other sources, and costs related to delays and additional requirements. For the next funding program, whether it be United to House LA, Measure A, the State's Proposition 1 or a new source, the City will work to align funding timeline and requirements to mitigate these problems where possible.

Housing production is the intervention most analyzed in this model because it is the intervention that the City's resources and capacities best fit, but it does not solely account for the homelessness crisis as it has grown over the past forty years. The shutdown of mental health facilities since 1977, and the lack of mental health and substance use disorder treatment and facilities for higher levels of care also significantly contribute to this crisis. These interventions are primarily funded and managed by the County and State, and are addressed in the analysis as needs to be funded by those partners.

METHODOLOGY & BASE RATES

The analysis assumes housing needs based on the actual and projected annual PIT count conducted by LAHSA. The number of units recommended per year, both permanent and interim, demonstrate a significant increase for construction, rehabilitation and/or leasing of permanent and interim housing. The model evaluates the PIT count per year as a way to determine the number of new units or beds needed for that year. Of the total new units recommended for investment, about half are defined as permanent supportive and the other half as affordable housing. The Department utilized the University of California San Francisco (UCSF) study, "California Statewide Study of People Experiencing Homelessness" which found that about 50% of all people experiencing homelessness in California require permanent supportive housing, while the other 50% require targeted affordable housing with some services.

Each annual budget total breaks down into three categories: capital, operations, and services. The base rates assumed for all of the typologies – permanent housing, interim and shelter beds, leased housing and time-limited subsidies, as well as higher level of care beds - along with the actual annual dollar amount, can be found in the Base Rates Table worksheet of Attachment A.

All costs assume an annual inflator of 3%. Actual construction costs from HHH, bond financed, and other affordable and supportive housing projects inform the base rates for capital investment. Capital investments for interim housing are an average based on interim housing investments over the last 5 years in the City of Los Angeles. The Housing Authority of the City of Los Angeles (HACLA) advised on the most reasonable rate for operations in PSH buildings; this accounts for the base rate cost of operations or vouchers in the case of most supportive housing projects. Various interim housing providers' rates informed operations costs for interim housing; however, the City historically only pays a portion of the actual amount needed to operate interim housing. Finally, the Los Angeles County Departments of Health Services and Mental Health advised on the perperson cost for intensive case management services (ICMS), which incorporates the recent 10% increase to the ICMS bed rates approved by the Los Angeles County Board of Supervisors, as well as the rates that would be needed to successfully operate higher level of care beds such as Adult Residential Care Facilities.

ASSUMPTIONS AND SCOPE

This model assumes turnover, including individuals that "self-resolve" out of homelessness, and overall entrances and exits to and from the rehousing system. The analysis does not go beyond serving the housing and related needs of people experiencing homelessness as measured in the Point in Time count. Unlike the Regional Housing Needs Assessment (RHNA), which measures the need for more affordable and market rate housing to accommodate new household formation, new jobs, and cumulative unmet needs from prior years, this report looks only at people experiencing homelessness. The 47,355 units envisioned to be constructed and added to the City's housing stock in this analysis would represent 41% of the 115,978 units for very low income households in the RHNA goals for 2021 to 2029.

This analysis also does not include an estimate of costs needed to fund prevention programs such as income support, eviction defense, supports to children and families in the foster care system, or support for survivors of domestic violence, other than the provision of housing units. The analysis assumes that the funding of these critically needed programs continues at current levels, but the need and the impact occurs outside the scope considered here. Similarly, this analysis doesn't include an estimate of the impact of changes in the overall

housing market and affordable housing supply. It assumes that affordable housing production for lower income people continues at current levels, as does market rate production.

Homeless Population and Inflow

This report assumes that the homeless population will increase each year by some percentage of people who fall into homelessness during the year and are unable to exit to permanent housing by the end of the year. This measured change year-over-year accounts for various influxes of homeless people over the next ten years, but also recognizes that with continuous investment in permanent housing, the overall population will increase by less over time. More broadly, this model does not anticipate changes in funds that currently support or will support programs to keep low income individuals and families housed. There are several programs outside the universe of this model, inclusive of low income housing production and eviction prevention, that were assumed to continue to receive the same levels of support so as not to increase the anticipated unsheltered and sheltered homeless populations.

Turnover of Time Limited Subsidy Slots

Time-Limited Subsidies (TLS), formerly called Rapid Rehousing, provide up to 24 months of rental subsidy for individuals and families in need. This analysis assumes that, consistent with the length of the subsidy, every two years formerly unhoused individuals receiving TLS will transition into permanent housing possibly outside the homelessness services system and the subsidy slots will reopen. This analysis assumes that the cost of housing navigation services for each TLS participant is included in the budget along with rental subsidies.

Philosophy: Homeless vs. Housed

According to the U.S. Department of Housing & Urban Development ("HUD"), a person is still considered homeless in an interim housing bed. Thus, homelessness will only decrease if permanent housing units are constructed in tandem with increased interim housing beds.

In the model, at the beginning of each year, the homeless population is counted as sheltered or unsheltered. During the course of the year, it is assumed that permanent and interim units come online. It is also assumed that the number of new permanent units serve the unsheltered and sheltered homeless population, and that each new permanent unit accounts for one less homeless person in the year over year PIT count. For the purpose of this analysis, new interim units were not calculated as decreasing the PIT number, but were counted as increasing the number of sheltered homeless individuals.

United to House LA Funding

The United to House LA measure approved in November 2022 has multiple funding programs that can be used to build housing for people experiencing homelessness: Multifamily Affordable Housing, Alternative Models for Permanent Affordable Housing, and Acquisition and Rehabilitation of Affordable Housing.

The model assumes that roughly half of the funding generated from Multifamily Affordable Housing (\$51.7M per year) will serve people captured in the PIT count (i.e. actively experiencing homelessness. Alternative Models is assumed to allocate up to 25% of its annual revenue allocation towards supportive housing, or approximately \$25.8M. Lastly, 25% of the anticipated revenue allocated to the Acquisition and Rehabilitation program is assumed to be dedicated to preservation of existing housing stock for people that are at 30% Area Median Income (AMI) or below and who would otherwise fall into homelessness. The allocation amounts in the ULA funds are

based on an estimated \$500 million in annual tax revenues over the ten-year projection. In the first fiscal year that the ULA tax has been in effect, average monthly receipts have neared \$25 million, or \$300 annually, but the analysis assumes that sale activity will increase as interest rates go down, and as the uncertainty of litigation and the November 2024 ballot measure challenging its validity ends.

Other Funding Sources

The differing funding models of permanent and interim housing are also key to understanding the investment strategy. For permanent housing, this model assumes that City funds are leveraged 3-to-1 by state and federal sources, as is currently true of the HHH and Affordable Housing Managed Pipeline programs. The costs to operate that permanent housing, and provide services for tenants, are covered by county, state and federal funding sources. The City pays and is anticipated to continue paying for the majority of costs for interim housing - including capital, leasing, operations, and services - from a mix of pass through funds from the County, State as well as the City's General Fund.

To produce the significant increase in permanent supportive and affordable housing units shown in this report, as well as the increase in interim housing beds, the City would need to find \$320 million per year in new local funds for housing production and interim housing. A sales tax measure, Measure A, on the County's November 2024 ballot would be expected to produce approximately \$500 million per year for housing production across all 88 cities in the County, and would also extend permanently the services and operations funding from Proposition H that will expire in 2027. Other local, state and federal measures are assumed to be proposed and adopted during the ten years shown.

In the past four years the City has been able to access significant funding for supportive housing from the state and federal governments. Project HomeKey from the state has funded over 1200 units, and HHAP funds from the state have supported interim housing operations and services. The General Fund surpluses and COVID-related funding that backed these investments are not as available. This gaps analysis assumes that most of the currently available sources continue to be available, but that additional sources would need to be committed to support the operations, capital and services of the new units and beds.

10 YEAR ANALYSIS: KEY ASSUMPTIONS AND FINDINGS

The model attached and summarized below suggests that heavy investments in interim, permanent and affordable housing for the first seven years, with ongoing, level investments in the subsequent years, will reduce homelessness significantly. Additionally, the need for interim beds will reduce as the number of permanent housing units' increases. Interim housing investment decreases, while permanent housing investment increases - then stabilizes - resulting in a functional zero homeless population. The analysis shows the funding needed to build roughly 60,000 permanent units over ten years to close the housing gap. This would be a significant increase, considering the City has produced about that much (60,000) housing units in the last 30 years. Below are key takeaways from the model broken down by investment type.

Interim Housing

Interim Housing is a key component of the rehousing system, and this report recommends short-term investments in interim housing to create better pathways for people to move into permanent housing. As of January 2023, there were roughly 8,000 privately funded (e.g. missions) shelter beds and 7,800 city funded interim beds. The

analysis shows costs to build or lease and operate 1,090 new interim beds in 2024, 1,000 new interim beds in 2025, and 1,000 new interim beds in 2026 for a total of 3,090. By Year 8, the analysis shows that adequate permanent housing will have been built to enable the City to begin decommissioning some interim housing beds, with the ultimate goal of maintaining roughly 6,000 interim housing beds in perpetuity.

Permanent Housing

Between 2015 and 2023 the City supported the production of 12,000 permanent supportive housing units, including those funded by HHH. Between 2024 and 2025, the final 790 of HHH units will be completed and leased up. The production of new PSH units will slow to 200 per year in 2025 and 2026 as HHH is fully expended. Once the challenges to ULA are fully resolved, and other new funding is available, the pipeline will resume, with new units starting construction within 18 months. At current funding levels including HHH and Project HomeKey, both of which will end soon, and with expected funding from ULA, the City of Los Angeles would be projected to produce 25,603 units over the next 10 years. To meet the needs shown in this analysis would require production of 60,000 permanent units which includes affordable and supportive units including Time Limited Subsidy and Higher Level of Care beds, over the next 10 years, more than double current production levels. This number includes funding to accommodate those who need a significantly higher level of care due to mental health and substance use disorder needs, or help with the activities of daily living as residents age, or other special needs.

Vouchers (Operations)

The Strategy shows that Project Based Vouchers (PBVs) are a key component of production of Permanent Supportive Housing. HACLA is limited to using 30% of its total allocation of vouchers as PBVs, and it has reached that limit. Each year HACLA receives between 200 and 400 new vouchers from HUD, of which 30% can be used for PBVs. To reach our goals, the City will need an additional 20,260 vouchers over 10 years. Section 8 rental housing vouchers for these projects are made with long term commitments that increase over time as rents rise. This kind of open-ended large financial commitment has historically been the purview of the federal government, which is the only government entity with deficit spending capacity. These increases would require appropriations by Congress.

Services & Higher Level of Care

The Strategy assumes that the County Departments of Health and Mental Health Services will continue to provide case management services at a rate of \$495 to \$650 per person, per month for PSH units, starting at the current average rate of \$495 and increasing over time. Of the roughly 60,000 new permanent units built as part of this strategy, the Department estimates that about 26,000 units will need case management services historically provided by the County. This does not include services provided to those who need higher levels of care, which are assumed to be included in the per diem bed rate for those facilities. Recent estimates suggest that 15% of PSH residents may need higher levels of care than a shared case manager for weekdays. The analysis shows the costs to build, lease and operate 9,167 new beds beginning in 2026, satisfying the 15% anticipated need.

TOPLINE FINDINGS

Total Investment Numbers: This analysis shows that in order to reach functional zero homelessness in the City of Los Angeles within ten years, a total investment across all levels of government of \$2.2 billion per year is required. The analysis shows that the City itself would need to invest an additional \$330 million per year, over 10 years,

above and beyond current expenditures of \$1.4 million per year. Using current funding models as a guide, the majority of funding required to fill the remaining gap would come from the county, state, and federal government.

City Contribution: Right now, the City is on track to spend \$1.4 billion on permanent supportive and interim housing over the next 10 years. That includes anticipated funding from ULA and the remains of the HHH funding, as well as HOME federal funds, Senate Bill 2 State funds and Linkage Fee local funds. The additional \$3.3 billion over that same decade — or \$330 million per year — would bring total city spending to \$4.7 billion over 10 years.

Partner Funding: The county, state, and federal government are already expected to provide \$4.9 billion over ten years under current programs. This is based on expenditures of each level of government over the past eight years. The analysis suggests that with an additional \$15 billion across all three levels of government the housing production levels shown could be realized. Of that, the analysis shows that \$2.5 billion from the County, \$3.7 billion from the State and \$3.3 billion from the Federal government, would be needed to scale up existing permanent and interim housing programs. Another \$2.7 billion would be needed from the County for the new 9,000 Higher Level of Care beds to house those residents who cannot be successfully cared for in permanent supportive housing. Although these funds would flow through the County, the State health programs would be the source of much of it.

Permanent Supportive Housing Contribution & Yield: Of these amounts, \$17.6 billion, or 82%, goes to a mix of PSH and targeted affordable permanent housing, yielding roughly 60,000 units over 10 years. An additional \$342 million is earmarked for reinvestment in the City's existing permanent housing stock to ensure unit preservation over the long term. This analysis highlights the importance of preservation by reinvestment in existing permanent housing units. If developers build more units but the City fails to invest in its existing affordable covenanted stock, the total unit outcome would be reduced.

Funding for Services and Operations: Each unit constructed in this model creates a need for both an operating subsidy – typically a federal Section 8 rental housing voucher, and for some level of services funding. Services may include a case managers funded through the County's Department of Health Services' Housing for Health program, or other health or housing navigation professionals.

IMMEDIATE ACTION STEPS

The analysis demonstrates the significant gap between current resources and the amount needed to slow and stop the growth of homelessness in our City. As local and state governments are facing serious budget constraints, it is clear that this will take sustained advocacy, community and voter support, and the ability to see solutions working as they are implemented. There are various actions the City can take, alone and in partnership with other agencies, that address some of the major challenges outlined in this report that are feasible within current local and state budget constraints.

Need for Increased Services in PSH

This report talks about and quantifies the cost to meet the need to include housing for individuals requiring a higher level of care. Within much of the City's supportive housing portfolio, tenants need a higher level of care than what service providers have been historically funded to provide. Without higher care resources, high need tenants are placed in PSH without adequate supports, often resulting in tenants leaving the placements and returning to homelessness, and in buildings becoming unsafe or unlivable environments. This is harmful to tenants who move, tenants who remain, and to the financial and operational health of the housing project. The demise of the Skid Row Housing Trust, with 2000 tenants at risk of losing supportive housing because the buildings had

been operating at significant deficits, with unsafe conditions and inadequate staff, is a case study demonstrating the need to make sure the rental income and staffing plan in each building addresses the needs of the tenants for safety and security.

The level of services in supportive housing must increase to create an environment in which higher need tenants can thrive and remain housed and in which these projects can remain financially feasible for longer periods of time. Currently, the County's Intensive Case Management System typically provides one case manager for 20 tenants, for 40 hours per week for medium – high need tenants. This means that no case management staff are on site during weekends, evenings and nights, to address tenant needs as they may experience crises. The County has had some success with a small pilot to increase case manager staffing to one case manager per 10 tenants, with full 24/7 coverage at least during the initial stabilization period of a building. Similar changes should be explored in more PSH buildings.

Serving People Across a Range of Needs

Critical to the process of building more housing is also moving people into housing quickly. By building a strong visible pathway from interim to permanent housing and by assuring new residents of interim housing that the pathway is real, trust will grow in the system and people will transition more expediently. The current CES framework prioritizes the highest need participants for housing. This has resulted in a system in which homeless individuals or families who are economically displaced but not chronically homeless spend longer periods of time sheltered in Interim Housing, eventually developing greater need and less confidence in a pathway to permanent housing. Successful implementation of this Strategy assumes that the City is intentional about employing housing navigation to ensure that people experiencing homelessness who don't qualify for ICMS services are able to move into the Extremely Low Income units from the affordable housing pipeline, ULA, and Transit-Oriented Communities (TOC) portfolios.

Strategies for Developing PSH Units with Limited Vouchers

By integrating units for individuals and families experiencing homelessness that *do not* require case management services into all subsidized and incentivized affordable housing, the City will ensure more stable buildings and better serve a range of people in need.

Without HACLA Section 8 vouchers, supportive housing projects cannot be financially viable. To address the voucher gap while advocacy efforts to increase voucher appropriations from the federal government are underway, LAHD proposes a mix of financing tools to create affordable housing for a variety of income levels in the same building or development so that rents from higher-income tenants will cross-subsidize lower-income tenants where financially possible

Many supportive housing projects borrow conventional loans of approximately \$25,000 to \$50,000 per unit. If the department increased the loan limits for PSH projects to eliminate the need for conventional loans in these instances, the projects would then be able to use the cash flow, *not dedicated to servicing those conventional loans*, to cover the rents for Acutely Low Income residents who had been experiencing homelessness.

FISCAL IMPACT

There is no impact to the General Fund at this time.

Approved By:

and sewel

ANN SEWILL General Manager Los Angeles Housing Department

ATTACHMENTS:

Attachment A: Ten Year Gaps Analysis Model Attachment B: Closing the Gap Presentation

Attachment A: Ten Year Gaps Analysis Model

Ten Year Gaps Analysis												
	Production	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	
PEOPLE	Projected City Point In Time Count (PIT) Sheltered	46,260 13,580	45,252 15,977	41,681 17,659	40,184 18,659	36,062 19,874	33,971 19,874	27,328	21,769 19,874	14,275 13,117	9,131 6,800	
	Unsheltered	32,680	29,275	24,022	21,525	16,188	14,097	7,454	1,895	1,158	2,331	TOTAL
	Permanent Supportive Housing (PSH) PSH With New Funding Source United to House LA (ULA) Funded PSH Measure HH1 PSH	0 0 3,025	0 0 1,869	0 0 1,261	0 0	0	1,046 444	2,046 444	2,146 444	2,146 444	1,746	9,130 2,218 6,155
	LAHD Managed Pipeline PSH	300	300	1,201	175	175	175	175	175	175	175	2,000
	Subtotal Tenant-Based	3,325	2,169	1,436	175	175	1,665	2,665	2,765	2,765	2,365	19,503
	Tenant-Based PSH (market-based, vouchers, master leasing) Other Higher Level of Care Beds (County-operated)	0	800	800	800	800	750	700	600	600	500	6,350
	Total PSH	3,325	2,969	2,236	2,642	2,642	4,082	5,032	4,198	4,198	3,698	35,020
	Affordable Housing											
	LAHD Subsidized for Extremely Low Income Incentivized for Extremely Low Income (Transit Occupancy Units &	140	140	140	140	140	140	140	140	140	140	1,400
	Density Bonus) Project Homekey [permanent] (2.0)	762	800	840	882	927	973	1,022	1,073	1,073	1,073	9,425
SOLUTIONS	Project Homekey (Housing Authority of the City of Los Angeles)	350	250	910 0	0	0	0	0	0	0	0	910 600
	Subtotal	1,252	1,190	1,890	1,022	1,067	1,113	1,162	1,213	1,213	1,213	12,335
	Time-Limited Subsidy Rapid Re-Housing (slots)											
		0	2,500	0	2,500	0	2,500	0	2,500	0	2,500	12,500
	Total Permanently Housed (PSH, AH, Time-Limited Subsidy)	4,577	6,659	4,126	6,164	3,709	7,695	6,194	7,911	5,411	7,411	59,855
	Interim Housing Existing Privately Funded Beds	7,954	7,954	7,954	7,954	7,954	7,954	7,954	7,954	5,835	1,800	
	Existing City-Funded Beds (cumulative) Project Homekey Interim Beds (1.0, 3.0)	6,272	7,866	9,705	10,705 215	11,920	11,920	11,920	5,163	965	0	
	New City-Funded Beds (e.g. Inside Safe, Mayfair Hotel)	1,594	1,090	1,000	1,000	0	0	0	0	0	0	
	Total Interim Housing Beds	15,820	17,659	18,659	19,874	19,874	19,874	19,874	13,117	6,800	1,800	
	End-of-Year PEH Estimate (PIT less Total Permanently Housed) Year End Sheltered	41,683 15.820	38,593 17,659	37,555	34,020 19.874	32,353 19.874	26,276	21,134	13,858 13,117	8,864	1,720	
	Year End Unsheltered	25,863	20,934	18,896	14,146	12,479	6,402	1,260	741	2,064	-80	
	Housing Investment	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	TOTAL
	Project-Based PSH - Capital Project-Based PSH - Operating	\$0 \$0	\$0 \$0	\$634,360,805 \$0	\$1,555,129,190 \$0	\$1,666,122,776 \$25,342,833	\$1,716,106,460 \$69,730,147	\$1,494,557,655 \$118,562,855	\$311,856,173 \$170,262,768	\$0 \$217,298,428	\$0 \$223,817,381	\$7,378,133,060 \$825,014,412
	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Services HHI - Operating	\$0 \$0 \$0	\$0 \$0 \$0	\$634,360,805 \$0 \$0	\$1,555,129,190 \$0 \$0	\$1,666,122,776 \$25,342,833 \$10,713,201	\$1,716,106,460 \$69,730,147 \$29,477,094	\$1,494,557,655	\$311,856,173 \$170,262,768 \$71,975,348	\$0	\$0	\$7,378,133,060
	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Services HHH - Operating HHH - Services	\$0 \$0 \$45,726,747 \$19,330,113	\$0 \$0 \$76,198,447 \$32,211,445	\$634,360,805 \$0 \$98,706,882 \$41,726,458	\$1,555,129,190 \$0 \$101,668,089 \$42,978,252	\$1,666,122,776 \$25,342,833 \$10,713,201 \$104,718,131 \$44,267,599	\$1,716,106,460 \$69,730,147 \$29,477,094 \$107,859,675 \$45,595,627	\$1,494,557,655 \$118,562,855 \$50,120,193 \$111,095,466 \$46,963,496	\$311,856,173 \$170,262,768 \$71,975,348 \$114,428,330 \$48,372,401	\$0 \$217,298,428 \$91,858,780 \$117,861,179 \$49,823,573	\$0 \$223,817,381 \$94,614,543 \$121,397,015 \$51,318,280	\$7,378,133,060 \$825,014,412 \$348,759,159 \$999,659,960 \$422,587,244
	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Services HHH - Operating HHH - Services Tenant-Based PSH - Operating Tenant-Based PSH - Services	\$0 \$0 \$45,726,747 \$19,330,113 \$0 \$0	\$0 \$0 \$76,198,447 \$32,211,445 \$12,455,814.72 \$5,265,459	\$634,360,805 \$0 \$98,706,882 \$41,726,458 \$25,658,978 \$10,846,845	\$1,555,129,190 \$0 \$101,668,089 \$42,978,252 \$39,643,122 \$16,758,376	\$1,666,122,776 \$25,342,833 \$10,713,201 \$104,718,131 \$44,267,599 \$54,443,220 \$23,014,836	\$1,716,106,460 \$69,730,147 \$29,477,094 \$107,859,675 \$45,595,627 \$69,219,450 \$29,261,207	\$1,494,557,655 \$118,562,855 \$50,120,193 \$111,095,466 \$46,963,496 \$83,930,774 \$35,480,139	\$311,856,173 \$170,262,768 \$71,975,348 \$114,428,330 \$48,372,401 \$97,603,368 \$41,259,968	\$0 \$217,298,428 \$91,858,780 \$117,861,179 \$49,823,573 \$112,020,780 \$47,354,655	\$0 \$223,817,381 \$94,614,543 \$121,397,015 \$51,318,280 \$125,243,062 \$52,944,123	\$7,378,133,060 \$825,014,412 \$348,759,159 \$999,659,960 \$422,587,244 \$620,218,569 \$262,185,609
	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HHH - Operating HHH - Services HHH - Services Tenant-Based PSH - Operating Tenant-Based PSH - Services Managed Pipeline - Capital	\$0 \$0 \$45,726,747 \$19,330,113 \$0 \$0 \$0 \$171,495,000	\$0 \$0 \$76,198,447 \$32,211,445 \$12,455,814,72 \$5,265,459 \$176,639,850	\$634,360,805 \$0 \$98,706,882 \$41,726,458 \$25,658,978 \$10,846,845 \$106,131,110	\$1,555,129,190 \$0 \$101,668,089 \$42,978,252 \$39,643,122 \$16,758,376 \$109,315,043	\$1,666,122,776 \$25,342,833 \$10,713,201 \$104,718,131 \$44,267,599 \$54,443,220 \$23,014,836 \$112,594,494	\$1,716,106,460 \$69,730,147 \$29,477,094 \$107,859,675 \$45,595,627 \$69,219,450 \$29,261,207 \$115,972,329	\$1,494,557,655 \$118,562,855 \$50,120,193 \$111,095,466 \$46,963,496 \$83,930,774 \$35,480,139 \$119,451,499	\$311,856,173 \$170,262,768 \$71,975,348 \$114,428,330 \$48,372,401 \$97,603,368 \$41,259,968 \$123,035,044	\$0 \$217,298,428 \$91,858,780 \$117,861,179 \$49,823,573 \$112,020,780 \$47,354,655 \$126,726,095	\$0 \$223,817,381 \$94,614,543 \$121,397,015 \$51,318,280 \$125,243,062 \$\$2,944,123 \$130,527,878	\$7,378,133,060 \$825,014,412 \$348,759,159 \$999,659,960 \$422,587,244 \$620,218,569 \$262,185,659 \$1,291,888,344
	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HHH - Operating HHH - Services HHH - Services Tenant-Based PSH - Operating Tenant-Based PSH - Services Managed Pipeline - Capital Managed Pipeline - Capital Managed Pipeline - Services	\$0 \$0 \$45,726,747 \$19,330,113 \$0 \$171,495,000 \$4,534,884 \$1,917,036	\$0 \$0 \$0 \$76,198,447 \$32,211,445 \$12,455,814,72 \$5,265,459 \$176,639,850 \$9,341,861 \$3,949,094	\$634,360,805 \$0 \$98,706,882 \$41,726,458 \$25,658,978 \$10,846,845 \$106,131,110 \$12,428,568 \$5,253,941	\$1,555,129,190 \$0 \$101,668,089 \$42,978,252 \$39,643,122 \$16,758,376 \$109,315,043 \$15,692,069 \$6,633,524	\$1.666.122.776 \$25.342.833 \$10.713.201 \$104.718.131 \$44.267.599 \$54.443.220 \$23.014.836 \$112.594.494 \$19.140.195 \$8.091.153	\$1,716,106,460 \$69,730,147 \$29,477,094 \$107,859,675 \$45,595,627 \$69,219,450 \$29,261,207 \$115,972,329 \$22,781,085 \$9,630,271	\$1.494.557.655 \$118.562.855 \$50.120.193 \$111.095.466 \$46.963.496 \$83.930.774 \$35.480.139 \$119.451.499 \$26.623.203 \$11.254.453	\$311,856,173 \$170,262,768 \$71,975,348 \$114,428,330 \$48,372,401 \$97,603,368 \$41,259,968 \$123,035,044 \$30,675,344 \$12,967,419	\$0 \$217,298,428 \$91,858,780 \$117,861,179 \$49,823,573 \$112,020,780 \$47,354,655 \$126,726,095 \$34,946,654 \$14,773,033	\$0 \$223,817,381 \$94,614,543 \$121,397,015 \$\$1,318,280 \$125,243,062 \$\$2,944,123 \$130,527,878 \$39,446,634 \$16,675,314	\$7,378,133,060 \$825,014,412 \$348,759,159 \$999,659,960 \$422,557,244 \$620,218,569 \$262,185,609 \$1,291,888,344 \$215,610,495 \$91,145,238
	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HHH - Operating HHH - Services HHH - Services Managed PSH - Services Managed PSH - Services Managed Ppieline - Capital Managed Ppieline - Capital Managed Ppieline - Services LAHD Afdordable - Capital LAHD Afdordable - Operating	\$0 \$0 \$45,726,747 \$19,330,113 \$0 \$171,495,000 \$4,534,884 \$1,917,036 \$80,031,000 \$2,197,608	\$0 \$0 \$76,198,447 \$32,211,445 \$12,455,814,72 \$5,265,459 \$176,639,850 \$3,949,094 \$82,431,930 \$4,527,072	\$634,360,805 \$0 \$98,706,882 \$41,726,458 \$25,658,978 \$10,846,845 \$106,131,110 \$12,428,568 \$5,253,941 \$84,904,888 \$5,994,327	\$1,555,129,190 \$0 \$101,668,089 \$42,978,252 \$39,643,122 \$16,758,376 \$109,315,043 \$15,692,069 \$6,633,524 \$87,452,035 \$9,605,542	\$1,666,122,776 \$25,342,833 \$10,713,201 \$104,718,131 \$44,267,599 \$23,014,836 \$112,594,494 \$19,140,195 \$8,091,153 \$90,075,596 \$12,367,136	\$1,716,106,460 \$69,730,147 \$29,477,094 \$107,859,675 \$45,595,627 \$69,219,450 \$29,261,207 \$115,972,329 \$22,781,085 \$9,630,271 \$92,777,863 \$15,285,780	\$1,494,557,655 \$118,562,855 \$50,120,193 \$111,095,466 \$46,963,496 \$33,930,774 \$35,480,139 \$119,451,499 \$26,623,203 \$111,254,453 \$95,561,199 \$18,368,412	\$311.856.173 \$170.262.768 \$71.975.348 \$114.428.330 \$48.372.401 \$97.603.368 \$41.259.968 \$123.035.044 \$30.675.344 \$12.967.419 \$98.428.035 \$21.622.245	\$0 \$217.298.428 \$91.858.780 \$117.861,179 \$49.823,573 \$112.020,780 \$47.354.655 \$126.726,095 \$34,946,654 \$14.773,033 \$101.380.876 \$25.054,777	\$0 \$223.817.381 \$94.614.543 \$121.397.015 \$51.318.280 \$125.243.062 \$52.944.123 \$130.527.878 \$339.446.634 \$16.675.314 \$104.422.303 \$28.673.800	\$7,378,133,060 \$825,014,412 \$348,759,159 \$999,659,960 \$422,587,244 \$620,218,569 \$1,291,888,344 \$215,610,495 \$91,145,238 \$917,465,725 \$144,696,699
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Services HHH - Operating Teamic Based PSH - Services HHH - Services Managed Pipeline - Capital Managed Pipeline - Operating Managed Pipeling - Operating Managed Pipeling - Capital LAHD Affordable - Operating Rapid Real-capital - Operating Rapid Rapid - Operating	\$0 \$0 \$0 \$45,726,747 \$19,330,113 \$0 \$0 \$171,495,000 \$4,534,884 \$1,917,036 \$80,031,000 \$2,197,608 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$00 \$76,198,447 \$32,211,445 \$12,455,814,72 \$7,698,880 \$176,698,880 \$3,941,861 \$3,940,004 \$82,431,900 \$4,627,072 \$38,924,421	\$634,360,805 \$0 \$98,706,882 \$41,726,458 \$25,656,978 \$10,846,845 \$106,131,110 \$12,428,568 \$5,253,941 \$84,904,888	\$1,555,129,190 \$0 \$101,668,089 \$42,978,252 \$39,643,122 \$16,758,376 \$109,315,043 \$15,692,069 \$6,633,524 \$87,452,035 \$9,605,542 \$41,294,918	\$1,666,122,776 \$25,342,833 \$10,713,201 \$104,718,131 \$44,267,599 \$54,443,220 \$23,014,836 \$112,594,494 \$119,140,195 \$8,091,153 \$90,075,596 \$12,367,136 \$0	\$1,716.106.460 \$69,730.147 \$29,477.094 \$107.859,675 \$45,595,627 \$69,219,450 \$29,261,207 \$115,972,329 \$22,781,085 \$9,630,271 \$92,777,863 \$15,285,780 \$43,809,779	\$1,494,557,655 \$118,562,855 \$50,120,193 \$111,095,466 \$46,963,496 \$33,930,774 \$35,480,139 \$119,451,499 \$26,623,203 \$11,254,453 \$95,561,199 \$18,368,412 \$0	\$311,856,173 \$170,262,768 \$71,975,348 \$114,428,330 \$48,372,401 \$97,603,368 \$41,259,968 \$123,035,044 \$30,675,344 \$12,967,419 \$98,428,035 \$21,622,245 \$46,477,794	\$0 \$217,298,428 \$91,858,780 \$117,861,179 \$49,823,573 \$112,020,780 \$47,354,655 \$126,720,095 \$34,946,654 \$14,773,033 \$101,380,876 \$25,054,777 \$50,054,777 \$0	\$0 \$223,817,34 \$34,67,43 \$121,397,015 \$51,318,280 \$125,243,062 \$52,944,123 \$130,527,878 \$39,446,634 \$16,675,314 \$104,422,303 \$28,673,800 \$49,308,292	\$7,378,133,060 \$825,014,412 \$348,799,159 \$999,659,960 \$422,587,244 \$620,218,569 \$262,185,609 \$1,291,888,344 \$215,610,495 \$91,145,238 \$917,465,725 \$144,696,699 \$219,815,204
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Services HHH - Operating Terant-Based PSH - Services HHH - Services Managed Pipeline - Capital Managed Pipeling - Capital Managed Pipeling - Capital Papel Revocaing - Capital LHD Affordatie - Capital LHB Affordatie - Operating Rapid Revocaing - Operating Rapid Revocaing - Operating Rapid Revocaing - Capital	\$0 \$0 \$45,726,747 \$19,330,113 \$0 \$0 \$171,495,000 \$4,534,884 \$1.917,036 \$80,031,000 \$2,197,608 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$00 \$10 \$10 \$10 \$17,6198.447 \$22,211.445 \$12,455,814.72 \$5,265,459 \$17,6639.814.72 \$3,941,861 \$3,941,861 \$3,941,900 \$4,527,072 \$38,024.421 \$11,542,502 \$30 \$4,421 \$11,542,502 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$634.360.805 \$0 \$98.706.882 \$41.726.458 \$10.846.845 \$106.131.110 \$12.428.568 \$5.25.941 \$44.904.884 \$6.994.327 \$0 \$5 \$551.881.771	\$1,555,129,100 \$0 \$101,658,089 \$42,978,252 \$16,758,376 \$109,315,043 \$15,692,069 \$6,633,524 \$87,452,035 \$0,605,542 \$41,294,918 \$41,294,918 \$12,245,536 \$0	\$1,666,122,776 \$25,342,833 \$10,713,201 \$104,718,131 \$44,267,599 \$54,443,220 \$23,014,836 \$112,594,494 \$19,140,195 \$8,001,153 \$90,075,596 \$12,367,136 \$12,367,136 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,716,106,460 \$80,730,147 \$29,477,094 \$107,859,675 \$45,565,627 \$107,859,675 \$45,565,627 \$115,972,329 \$22,781,085 \$9,630,271 \$92,277,863 \$15,285,780 \$43,809,779 \$12,901,289 \$12,901,290 \$12,901,290 \$12,901,290 \$12,901,290 \$13,900 \$13,900 \$13,900 \$14,900\$\$14,900\$1400\$1400\$1400\$1400\$1400\$1400\$1400\$1	\$1,404,557,655 \$118,562,855 \$\$0,120,193 \$111,095,466 \$46,093,496 \$33,930,774 \$35,480,139 \$119,451,499 \$26,623,203 \$119,451,499 \$18,368,412 \$18,368,412 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$311,856,173 \$170,262,768 \$71,975,348 \$114,428,330 \$48,372,401 \$07,603,368 \$41,259,968 \$123,035,044 \$30,675,344 \$12,967,419 \$98,428,035 \$21,622,245 \$21,622,245 \$46,477,794 \$13,782,458 \$50	\$0 \$217,208,428 \$91,858,780 \$117,861,179 \$49,823,573 \$112,202,780 \$47,354,655 \$146,726,095 \$34,946,654 \$14,773,033 \$101,380,876 \$25,054,777 \$20,054,777 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$223.817.381 \$94.614.543 \$121.397.015 \$151.318.280 \$125.243.062 \$52.944.123 \$130.527.878 \$39.446.634 \$104.422.303 \$28.673.800 \$49.306.292 \$14.621.810 \$0 \$0	\$7.378.133,060 \$825,014,412 \$348,759,159 \$999,559,560 \$422,587,244 \$620,218,569 \$262,185,609 \$1,291,888,344 \$215,610,495 \$911,445,238 \$917,445,725 \$144,696,699 \$219,815,204 \$65,183,866 \$551,83,871
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HiH-1 - Operating HiH-1 - Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Managed Pipeline - Operating Rapid Reboxing - Operating Rapid Reboxing - Operating Rapid Reboxing - Operating Project Homelay 2.0 - Operating Project Homelay 2.0 - Operations	\$0 \$0 \$45,726,747 \$19,330,113 \$10,30,113 \$0 \$171,495,000 \$4,534,884 \$1,917,036 \$80,031,000 \$2,197,608 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$00 \$10 \$10 \$10 \$17,6198.447 \$22,211.445 \$12,455,814.72 \$5,265,459 \$17,6639.814.72 \$3,941,861 \$2,949.004 \$26,4527.072 \$38,924.421 \$31,542,502 \$30 \$30 \$30 \$30 \$30 \$30 \$30 \$30	\$634,360,805 \$00 \$90,706,882 \$41,726,458 \$10,846,845 \$10,846,845 \$10,846,845 \$10,61,31,110 \$12,428,568 \$52,53,941 \$84,904,889 \$52,53,941 \$84,904,887 \$551,881,771 \$50 \$50 \$50 \$551,881,771 \$51,696,143 \$14,593,5544	\$1,555,129,109 \$0 \$101,668,089 \$42,978,252 \$10,758,376 \$109,315,043 \$16,582,069 \$6,633,524 \$37,452,035 \$9,605,542 \$41,2245,568 \$0 \$6,534,218 \$15,031,350	\$1.66.122.776 \$25.342.833 \$10,713.201 \$104,718,131 \$44,267.599 \$42,075.99 \$42,014,836 \$112,504,494 \$112,504,494 \$10,140,195 \$80,0075,596 \$10,207,136 \$10,207,136 \$0 \$0 \$0 \$0 \$5,544,844 \$15,462,291	\$1,716,106,400 \$69,730,147 \$29,477,094 \$107,859,675 \$45,595,527 \$49,219,450 \$29,261,207 \$115,972,329 \$22,2781,085 \$9,630,271 \$92,277,863 \$15,285,780 \$43,809,779 \$12,991,289 \$0 \$6,741,189 \$15,946,759	\$1444.557.655 \$118,562.855 \$50,120,193 \$111,095,466 \$46,963,496 \$33,930,774 \$35,460,139 \$119,451,409 \$26,623,203 \$112,84,453 \$95,561,199 \$0 \$0 \$0 \$50 \$50 \$50 \$10 \$25,561,199 \$0 \$0 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$	\$311,856,173 \$170,262,768 \$71,075,348 \$14,428,330 \$48,372,401 \$97,603,368 \$41,299,968 \$123,035,044 \$30,675,344 \$12,967,419 \$98,428,035 \$21,662,245 \$46,477,794 \$13,762,458 \$0 \$7,151,728 \$16,917,917	\$00 \$217.208,428 \$31,858,780 \$417.261,179 \$49,823,573 \$112.020,780 \$47,354,855 \$126,726,065 \$144,777,033 \$101,380,876 \$143,777,033 \$101,380,8777 \$25,054,777 \$0 \$0 \$0 \$7,366,280 \$17,425,455	S0 \$223.817.381 \$34.614.543 \$\$121.397.015 \$\$51.318.280 \$\$125.243.062 \$\$52.944.123 \$\$130.527.878 \$\$39.446.634 \$\$14.61.461,810 \$\$26.944.123 \$\$130.527.878 \$\$39.446.634 \$\$14.621.810 \$\$28.673.800 \$\$49.308.292 \$\$14.621.810 \$\$0 \$\$7.587.268 \$\$17.948.218	57,378,133,060 \$825,014,412 \$348,758,159 \$999,659,960 \$422,587,244 \$620,218,569 \$1,291,886,09 \$1,291,886,344 \$215,510,485 \$91,145,233 \$917,465,725 \$144,696,589 \$219,815,204 \$557,848,771 \$54,856,795 \$129,770,687
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating Project-Based PSH - Services Terman-Based PSH - Services Terman-Based PSH - Services Managed Pipeline - Operating Rapid Khorolang - Operating Rapid Khorolang - Operating Flapd Kinobang - Operating Project Homsky 2.0 - Sprices Project Homsky 2.0 - Operations Subtotel	\$0 \$0 \$45,726,747 \$19,330,113 \$19,330,113 \$0 \$171,496,000 \$4,534,844 \$1,917,036 \$80,031,000 \$2,197,608 \$0 \$0 \$0 \$0 \$0 \$0 \$2,000,000 \$2,000,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$00 \$76,108,447 \$32,211,445 \$12,455,814,72 \$5,265,49 \$170,659,850 \$3,341,861 \$3,344,861 \$3,341,861 \$3,342,47,072 \$38,824,421 \$11,542,592 \$30 \$30 \$4,552,467,986	\$634.360.205 \$0 \$0 \$0 \$6,706.882 \$41.726.458 \$25.658.978 \$10.846.845 \$10.846.845 \$10.846.845 \$10.846.845 \$12.428.568 \$5.253.941 \$2.428.568 \$6.904.327 \$0 \$5 \$5.51.881,771 \$5,169.67.881 \$1,59.567.267	\$1,555,129,100 \$0 \$101,668,069 \$42,978,252 \$10,768,376 \$100,315,043 \$15,682,069 \$6,633,524 \$16,758,376 \$16,82,069 \$6,633,524 \$12,245,536\\\$12,245,536\\\$12,245,556\\\$12,256,556\\\$12,256,556\\\$12,256,556\\\$12,256,556\\\$	\$1.666.122.776 \$25.342.833 \$10.713.201 \$104.716.331 \$44.267.599 \$23.014.336 \$112.504.443 \$19.140.195 \$8.001.153 \$20.075.596 \$12.367.136 \$0 \$0 \$5 \$4.84.844 \$15.482.291 \$2,943.306	\$1.716.106.400 \$80.730.147 \$29.477.064 \$107.859.675 \$45.556.527 \$80.219.450 \$29.261.207 \$115.972.329 \$22,781.085 \$43.809.777.683 \$15.265.780 \$43.809.779 \$12.991.289 \$0 \$43.809.779 \$12.991.289 \$12.941.189 \$12.941.189 \$12.941.180 \$15.946.789	\$1,44,57,655 \$18,562,855 \$50,120,193 \$111,095,465 \$46,663,496 \$33,930,774 \$35,460,139 \$119,451,409 \$28,623,203 \$111,254,453 \$95,561,199 \$18,368,412 \$0 \$50 \$50,43,425 \$16,425,162 \$2,223,337,932	\$11,866,77, \$170,262,768 \$71,975,248 \$71,975,248 \$74,975,248 \$74,975,248 \$74,075,348 \$74,209,968 \$12,209,763,348 \$41,259,968 \$12,99,763,348 \$12,99,763,348 \$12,99,763 \$12,97,849 \$13,762,458 \$13,762,458 \$15,1278 \$16,917,917 \$1,228,816,347	\$0 \$217.296,428 \$2186,780 \$117.861,179 \$49,823,573 \$142,020,780 \$47,354,655 \$126,726,095 \$126,726,095 \$142,773,033 \$101,380,876 \$25,054,777 \$0 \$0 \$0 \$0 \$7,366,280 \$17,425,455 \$963,890,565	\$0 \$223.817.881 \$94.614.543 \$123.877.881 \$13.8280 \$125.243.062 \$52,944.123 \$130.527.878 \$39.446.834 \$10.422.303 \$28.673.800 \$49.308.292 \$14.621.810 \$37.557.268 \$17.784.545.822	57.378.133.060 \$825.014.412 \$346.756.159 \$990.659.860 \$422.857.244 \$620.216,550 \$122.857.244 \$620.216,550 \$122.185,610.495 \$124.188,504 \$215.610.495 \$11.462.235 \$14.469.726 \$14.657.255 \$144.696.689 \$219.457.245 \$14.658.685 \$517.457.255 \$14.638.685 \$557.837.968 \$129.770,687 \$14.538.673.968 \$14.538.773.968 \$14.538.773.968 \$14.538.773.968 \$14.538.773.968 \$14.538.773.968 \$14.538.773.968 \$14.538.773.968 \$14.538.773.968 \$14.537.968 \$14.537.968 \$14.538.773.968 \$14.538.773.968 \$14.538.673.968 \$14.538.773.968 \$14.538.773.968 \$14.537.973.968 \$14.537.973.968 \$14.537.973.968 \$14.537.968 \$15.537.968 \$14.537.968 \$15.53
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating Hirti - Operating Hirti - Operating Hirti - Operating Hanaged Popeline - Operating Managed Popeling - Operating Rapid Relocuing - Operating Rapid Relocuing - Operating Rapid Relocuing - Operating Rapid Relocuing - Operating Project Homeley 20 - Operations Project Homeley 20 - Operations Capatel Subtral Operating Subtral	\$0 \$0 \$45,726,747 \$19,30,113 \$0 \$171,495,000 \$4,534,884 \$1,197,036 \$80,031,000 \$2,197,608 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$00 \$00 \$77:198.447 \$52:211.465.514.72 \$5.265.465.514.72 \$5.265.469 \$1776.563.850 \$3.341.861 \$3.949.004 \$82:431.030 \$4.5270.72 \$3.89.492.001 \$3.89.492.001 \$3.892.401.030 \$3.892.401.030 \$3.892.401.030 \$3.892.401.030 \$3.932.407.986 \$3.892.407.980 \$3.872.407.980 \$3.972.407.990 \$	\$634.360.005 \$0 \$0 \$68,706.882 \$41.726.458 \$25,656.978 \$10.846.845 \$10.846.845 \$10.846.845 \$12.428.568 \$5.253.941 \$24.904.888 \$5.994.327 \$0 \$0 \$0 \$551.81771 \$6,169.143 \$5,169.657.261 \$1,599.657.261 \$1,597.278.574 \$15.98.282.299	\$1,555,129,190 \$0 \$10,680,089 \$42,978,252 \$36,643,122 \$16,758,376 \$100,315,043 \$15,602,069 \$6,633,524 \$74,264,918 \$12,245,536 \$10,031,500 \$6,354,218 \$15,031,350 \$2,059,801,262 \$7,751,806,267 \$222,935,099	\$1.666.122.776 \$25.342.833 \$10.713.201 \$144,276.569 \$24,443.220 \$23.014.336 \$112.594,494 \$19.140.195 \$8.001.153 \$90.075.596 \$12.367.136 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1.648.2484 \$15.482.241 \$2.192.918.306 \$1.648.726.877 \$23.149.360	\$1.716.106.460 \$60.730.147 \$29.477.064 \$107.850.675 \$45.565.627 \$69.216.450 \$29.261.207 \$115.972.329 \$22.781.085 \$9.630.271 \$22.781.085 \$43.809.779 \$12.991.289 \$3.541.169 \$3.544.7189 \$3.44.866.553 \$3.44.852.676	\$144457655 \$18262855 \$50,120,103 \$111,005,666 \$46,963,466 \$45,963,466 \$45,963,466 \$45,963,466 \$35,860,139 \$119,451,409 \$126,623,203 \$11,254,453 \$455,561,199 \$18,368,412 \$455,561,199 \$18,368,412,52 \$16,425,162 \$16,425,162 \$16,425,162 \$16,425,162 \$16,425,162 \$16,425,162 \$16,425,162 \$16,425,162 \$16,425,162 \$17,906,570,354 \$179,670,354 \$179,670,587 \$179,670,570,570,570,570,570,570,570,570,570,5	\$111 86 0.73 \$170 262 768 \$71 975 346 \$74 975 346 \$44,372 401 \$84,372 401 \$87,603,568 \$41 269,568 \$123 035,044 \$12,967,419 \$89,428 035 \$21 622,245 \$46,477,794 \$13,782,458 \$54,477,794 \$13,782,458 \$54,477,794 \$13,782,458 \$14,222,816,347 \$151,728 \$16,547,517,728 \$16,247,157,728 \$16,247,157,728 \$16,247,157,728 \$17,262,816,347 \$151,728 \$151,728,162,347 \$122,816,63,471 \$13,782,458 \$13,782,458 \$12,816,63,471 \$13,782,458 \$12,816,63,471 \$13,782,458 \$12,816,63,471 \$13,782,458 \$12,826,63,471 \$13,782,458 \$12,826,63,471 \$12,826,63,471 \$13,782,786 \$12,826,63,471 \$13,782,786 \$12,826,747,794 \$13,782,458 \$142,837,787 \$12,826,83	\$00 \$217,298,428 \$118,58,760 \$417,861,179 \$49,823,573 \$47,364,655 \$126,726,095 \$33,946,654 \$141,473,033 \$101,380,876 \$25,054,777 \$0 \$0 \$7,366,280 \$17,366,280 \$17,366,280 \$17,366,280 \$17,366,280 \$17,425,455 \$3963,880,686 \$2828,106,677,272	\$0 \$223.817.881 \$94.614.543 \$12,1397.015 \$13,18.280 \$12,243,002 \$12,243,002 \$12,243,002 \$13,0527.878 \$13,446,634 \$104,422,303 \$242,673.800 \$40,308,292 \$14,621.810 \$1,078.645,692 \$23,4950,81 \$1,078.645,692 \$23,4950,81 \$505,834,401	57,378,133,060 \$425,014,412 \$348,759,159 \$990,659,960 \$422,867,244 \$620,218,569 \$1,221,888,049 \$1,221,510,495 \$212,161,485 \$11,452,235 \$14,459,659 \$219,145,204 \$55,183,656 \$551,881,771 \$54,456,735 \$14,538,673,968 \$10,39,368,000 \$31,547,786,037 \$14,538,673,968 \$10,39,368,000 \$31,547,786,037 \$14,538,673,968 \$10,39,368,000 \$31,547,786,037 \$14,538,673,868 \$10,39,368,000 \$14,538,673,968 \$10,39,368,000 \$14,538,673,968 \$10,39,368,000 \$15,357,860,077 \$15,357,850,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,960,077 \$15,357,976 \$15,357,976 \$15,357,976 \$15,357,976 \$15
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HH-1 - Operating HH-2 - Operating Tennic-Based PSH - Operating Tennic-Based PSH - Operating Managed Pipsine - Operating Managed Pipsine - Operating Attransof Pipsine - Operating Rapid Pipsine - Operating Rapid Reboxing - Operating Rapid Reboxing - Operating Project Homekey 2.0 - Operating Project Homekey 2.0 - Services Project Homekey 2.0 - Services Project Homekey 2.0 - Services	\$0 \$0 \$45,726,747 \$19,30,113 \$0 \$19,30,013 \$0 \$1,1465,000 \$4,534,884 \$1,917,036 \$2,031,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$2,07,608 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$00 \$10 \$10 \$10 \$10 \$10,275,188,447 \$2,2211,445 \$12,455,814,72 \$2,55,584,72 \$2,56,584,72 \$3,341,861 \$3,341,861 \$3,340,084 \$3,447,815 \$3,447,915 \$3,90 \$3,90 \$3,90 \$3,90 \$4,53,467,986 \$3,280,71,780 \$3,90,71,	\$634.300.005 \$0 \$0 \$0 \$0 \$1 \$1 \$2 \$658.978 \$10.846,845 \$10.846,845 \$10.846,845 \$10.846,845 \$12.842,668 \$2525,941 \$15.944,888 \$0.944,827 \$0 \$0 \$551.881,771 \$5,199,433 \$1 \$1,353,544 \$1,357,278,574	\$1,555,129,190 \$0 \$101,688,089 \$42,978,252 \$30,643,122 \$16,788,376 \$15,682,069 \$6,633,524 \$16,788,376 \$15,682,069 \$6,633,524 \$12,245,538 \$12,245,538 \$15,031,350 \$3,354,218 \$15,031,350 \$2,099,801,282 \$1,751,880,287	\$1.666.122.776 \$25.342.833 \$10,713.201 \$144,776.331 \$44,267.599 \$42,074.838 \$112.594,444 \$19,140,195 \$80,0075.596 \$12,074,836 \$12,544,844 \$15,462.291 \$2,192.916.306 \$31,666,792,667	\$1.718.106.400 \$69,730,147 \$29,477,094 \$107,859,675 \$45,595,527 \$49,219,450 \$29,261,207 \$115,972,329 \$125,972,329 \$125,780 \$43,809,779 \$12,991,289 \$15,946,759 \$12,941,889 \$15,946,759 \$2,403,786,006 \$1,924,856,653	\$1.49.457.655 \$118.562.855 \$118.562.855 \$110.093 \$111.005.466 \$43.903.0774 \$35.480,130 \$119.451.469 \$25.652.203 \$111.254.453 \$25.561.199 \$18.368.412 \$35.561.199 \$18.368.412 \$35 \$55.561.199 \$18.368.412 \$35 \$55.561.199 \$18.368.432 \$35 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157 \$35 \$35,457.157.157 \$35,457.157.1	\$311,866,173 \$170,262,766 \$71,075,348 \$14,428,330 \$48,372,401 \$97,603,368 \$41,299,968 \$123,035,044 \$30,675,344 \$12,907,419 \$98,428,035 \$21,622,245 \$46,477,794 \$13,762,458 \$16,917,917 \$1,266,816,341 \$533,319,253	\$00 \$217.208.428 \$91.858.780 \$49.823.573 \$112.020.780 \$47.354.655 \$126.726.095 \$34.46.654 \$14.773.033 \$101.380.876 \$0 \$0 \$0 \$7.366.280 \$17.425.455 \$228.106.972	\$0 \$222.817.381 \$121.307.015 \$151.318.200 \$122.430,062 \$122.430,062 \$122.430,062 \$122.430,062 \$122.430,062 \$122.430,062 \$122.430,062 \$122.440,621,810 \$104.4621,810 \$104.4621,810 \$105,877,207,208 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,948,218 \$17,958,445,922 \$234,950,187 \$152,950,187 \$1555,950,187 \$1555,950,187 \$1555,950,187 \$1	57.378.133.069 \$25.014.412 \$348.759.159 \$999.659.960 \$422.857.244 \$500.215,659.960 \$1.291.868.940 \$226.18,600 \$1.291.868.940 \$216.610.495 \$391.456,725 \$144.496,639 \$217.91,615,204 \$517.455,738,873.968 \$123.770,697 \$14.338.873.968.900 \$10.338.873.968.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.869.900 \$10.338.879.968 \$10.338.869.900 \$10.338.879.968 \$10.338.869.900 \$10.338.900 \$10.3
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HH-1 - Operating HH-2 - Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Managed Pripaline - Operating Managed Pripaline - Operating Managed Pripaline - Operating Raydi FAbrousing - Operating Raydi FAbrousing - Operating Raydi FAbrousing - Operating Project Homekey 2.0 - Operations Statotal Operations Victories Subtotal I bads - Operations Services Subtotal I bads - Operations	\$0 \$0 \$45,76,747 \$19,330,113 \$171,465,000 \$171,465,000 \$4,534,884 \$1917,026 \$20,031,000 \$2,197,608 \$0 \$20 \$20,523,288 \$251,526,600 \$2251,526,600 \$2254,527,740 \$2254,526,600 \$255,526,600 \$255,526,400 \$255,526,500 \$255,526,500 \$255,526,500 \$255,526,500 \$255,500 \$255	\$00 \$30 \$77,108,447 \$32,211,445 \$12,425,65,147,27 \$5,265,459 \$177,632,8459 \$177,632,8459 \$137,632,849,044 \$32,417,032 \$13,449,044 \$33,447,1845 \$15,257,077 \$15,257,077 \$15,257,077 \$15,257,077,185 \$15,257,077,185 \$15,259,077,180 \$15,259,059,050 \$15,359,059,050 \$15,359,057,050 \$15,359,050 \$15	\$634.300.005 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,555,129,190 \$0 \$0 \$101,668,089 \$42,978,252 \$16,68,089 \$42,978,252 \$16,768,376 \$109,315,043 \$109,315,043 \$16,352,049 \$41,284,2105 \$109,315,043 \$10,353,524 \$41,284,2105 \$109,315,043 \$10,313,500 \$10,3100,500	\$1.666.122.776 \$25,342.833 \$10,713.201 \$104,718,131 \$104,718,131 \$104,718,131 \$104,718,131 \$104,718,131 \$104,207,506 \$112,504,404 \$19,140,105 \$102,504,404 \$19,140,105 \$102,504,404 \$104,556,404 \$15,462,201 \$2,162,918,306 \$1,666,762,667 \$23,1493,606 \$24,662,667 \$23,1493,606 \$24,663,6546,544 \$15,462,201 \$2,162,918,306 \$30,5546,544 \$15,462,201 \$2,162,918,306 \$30,5546,544 \$15,462,201 \$2,162,918,306 \$30,5546,544 \$15,462,201 \$2,162,918,306 \$30,5546,544 \$15,682,201 \$2,162,918,306 \$30,5546,544 \$16,682,201 \$2,162,918,2667 \$23,1493,606 \$32,631,634 \$47,658,000 \$32,631,634 \$30,556,546,544 \$16,652,667 \$23,163,462,201 \$2,162,918,267 \$30,556,546,544 \$31,652,547 \$31,657,557,557 \$31,657,557,557,557,557,557,557,557,557,557	51.716.106.460 549.730.147 S20.477.094 \$107.859.675 \$45.595.627 \$45.595.627 \$45.291.450 \$22.219.450 \$22.219.450 \$22.219.450 \$22.219.450 \$22.219.450 \$22.219.450 \$22.71.655 \$43.809.779 \$12.991.280 \$43.809.779 \$12.991.280 \$43.809.779 \$12.991.280 \$43.809.779 \$12.991.280 \$43.809.779 \$12.991.286 \$43.809.779 \$1.924.865.653 \$1.924.865.653 \$1.924.865.657 \$1.928.865.657 \$1.928.865.657 \$1.928.865.657 \$1.928.865.657 \$1.928.865.657 \$1.928.865.657 \$1.928.865.657 \$1.928.865.657 \$1.928.865.657 \$1.928.855.657 \$1.928.855.657 \$1.928.855.657 \$1.928.855.657 \$1.928.855.657 \$1.928.855.557 \$1.928.855.557 \$1.938.855.577 \$1.938.577 \$1.938.855.577 \$1.938.855.577 \$1.938.855.577 \$1.938.855.577 \$1.938.855.577 \$1.938.855.577 \$1.938.855.577 \$1.938.855.577 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\$225,054,777 \$225,057 \$228,106,972 \$224,607,272 \$224,607,272 \$232,460,727 \$232,460,727 \$232,460,727 \$232,460,727 \$234,477 \$234,477 \$2555 \$234,177 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,4775 \$234,47755 \$234,4	Sto Sto \$222,817.381 \$34,614,543 \$121,307,015 \$51,318,280 \$122,243,062 \$125,243,062 \$152,243,062 \$152,243,062 \$153,0527,878 \$139,0527,878 \$139,0527,878 \$139,0527,878 \$150,0527,878 \$156,055,314 \$164,032,262 \$16,055,314 \$164,032,262 \$16,055,314 \$14,042,030 \$16,055,314 \$14,042,042,263 \$16,055,314 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$17,048,218 \$10,078,459,229 \$17,048,218 \$232,490,181 \$2324,950,181 \$263,767,1,389 \$233,767,1,339 \$20 \$253 \$50	57.378.133.060 525.014.412 5345.014.412 5349.659.80 5399.659.80 5422.657.244 5420.215.59 5422.457.244 5420.215.59 5421.458.344 5414.6523 5414.45238 5414.4528
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HH-1 Operating HH-2 Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Managed Pripeline - Operating Ragid Fabroanieg - Operating Ragid Fabroanieg - Operating Project Homekey 2.0 - Services Project Homekey 2.0 - Operations Subtotal Operations H bods - Optial H bods - Optial H bods - Optial H bods - Leasing Subtotal	\$0 \$0 \$0 \$45,726,747 \$19,330,113 \$171,496,000 \$4,534,884 \$19,170,336 \$20,177,036 \$20,031,000 \$20,107,036 \$20,031,000 \$0 \$20,037,000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,0000 \$20,00000 \$20,00000 \$20,00000 \$20,00000000000000000000000000000000000	\$00 \$00 \$07;108,47 \$32,211,46 \$12,426,56,14,72 \$3,265,459 \$7,703,265,459 \$17,763,264,59 \$3,34,851 \$3,940,054 \$3,243,103 \$4,27,072 \$3,82,431,03 \$4,27,072 \$3,82,431,03 \$4,27,072 \$3,82,431,03 \$4,27,072 \$3,82,431,03 \$4,27,072 \$3,82,431,03 \$4,27,072 \$3,82,431,03 \$4,27,072 \$3,82,431,03 \$4,27,072 \$3,82,431,03 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$3,90,054 \$4,27,072 \$4,37,272 \$4,30,373 \$4,37,272 \$4,47,473 \$4,37,272 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,072 \$4,47,473 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,072 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,073 \$4,57,075	\$634.300.805 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,555,129,190 \$0 \$0 \$101,668,089 \$42,978,252 \$104,668,089 \$42,978,252 \$104,788,376 \$109,315,043 \$15,692,069 \$103,315,043 \$15,692,069 \$103,315,043 \$15,692,069 \$12,245,330 \$105,542 \$14,224,218 \$103,315,063 \$12,245,330 \$105,542 \$11,245,330 \$105,542 \$10,245,330 \$10,055,42	\$1.666.122.776 \$25.342.833 \$101,713,201 \$104,718,131 \$44,267,509 \$25,444,267,509 \$25,44,3220 \$23,2014,838 \$112,504,494 \$10,140,195 \$12,367,138 \$12,504,494 \$15,442,201 \$5,544,804 \$15,544,804 \$15,544,804 \$15,544,201 \$2,162,916,306 \$2,868,792,867 \$231,493,806 \$16,544,804 \$16,862,261 \$2,182,916,306 \$16,864,792,867 \$231,493,806 \$16,864,792,867 \$141,868,709 \$140,446,709	\$1.716.106.460 \$50,730.147 \$29,477.094 \$107.859,675 \$45,595,627 \$45,595,627 \$115,972.329 \$122,781.085 \$15,527,800 \$15,527,800 \$15,527,800 \$15,527,800 \$15,946,759 \$1,924,856,553 \$1,924,956,557 \$1,924,956,557 \$1,924,956,557 \$1,924,956,557 \$1,924,956,557 \$1,924,957,558,000 \$1,924,956,557 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,956,957 \$1,924,957,558,000 \$1,924,956,957 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000 \$1,924,957,558,000,578	\$1.44.557.655 \$118.562.855 \$50,120,193 \$111,105,466 \$46,963,466 \$48,963,466 \$383,930,774 \$353,480,139 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,499 \$119,481,499 \$119,481,499 \$119,481,499 \$119,481,499 \$119,481,499 \$119,481,499 \$119,481,499 \$119,481,499 \$119,481,499 \$119,497,499 \$119,497,499 \$119,497,497 \$119,797,394 \$179,797,795,397,395 \$179,797,795,397,395 \$179,797,795,397,397 \$179,797,394 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,795,397,397 \$179,797,797,397 \$179,797,797,597,597,597,597,597,597,597,5	\$111.86.172 \$170.262.768 \$170.262.768 \$114.263.30 \$144.263.30 \$144.263.30 \$144.263.30 \$44.372.401 \$12.067.419 \$123.067.419 \$123.067.419 \$123.067.419 \$123.067.419 \$123.067.419 \$123.067.419 \$123.067.419 \$123.067.419 \$13.762.488 \$13.762.489 \$14.759.499 \$15.762.	\$00 \$217.208.428 \$314.868.780 \$117.861.179 \$40.823.573 \$112.020,780 \$47.384.655 \$126.726.095 \$344.773.033 \$101.380.876 \$255.054.777 \$35 \$05.054.777 \$35 \$05.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.054.777 \$35 \$255.055 \$255.0577 \$35 \$255.0577 \$357.0577 \$357.0577 \$357.0577 \$357.0577 \$357.0577 \$357.0577 \$357.0577 \$357.05777 \$357.05777 \$357.05777 \$357.05777 \$357.05777 \$357.057777 \$357.057777 \$357.057777 \$357.0577777 \$357.057777777777777777777777777777777777	\$0 \$222,817,381 \$121,307,015 \$151,318,280 \$125,243,062 \$125,243,062 \$125,243,062 \$125,243,062 \$125,243,062 \$152,243,062 \$152,243,062 \$152,243,062 \$14,627,340 \$14,627,340 \$14,627,340 \$14,627,340 \$15,577,36 \$17,948,218,218\$17,948,218 \$17,948,218,218\$17,948,218 \$17,948,218,218,218\$17,948,218,218,218,218,218,218,218,218,218,21	\$7.378.13.060 \$25.514.412 \$343.759.159 \$399.659.960 \$422,572.447 \$20,215,569 \$202,215,569 \$202,215,569 \$202,215,569 \$202,115,569 \$212,912,883,344 \$215,510,465,599 \$219,970,567 \$145,358,873,865, \$129,70,567 \$145,358,873,965,900 \$3,154,766,077 \$14,358,873,965,900 \$219,270,567 \$142,970,570,577 \$142,970,5770,5770 \$142,970,5770,5770,5770,5770,5770,5770,5770,
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HH-1 - Operating HH-2 - Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Tennet-Based PSH - Operating Managed Pripaline - Operating Managed Pripaline - Operating Managed Pripaline - Operating Raydi FAbrousing - Operating Raydi FAbrousing - Operating Raydi FAbrousing - Operating Project Homekey 2.0 - Operations Statotal Operations Victories Subtotal I bads - Operations Services Subtotal I bads - Operations	\$0 \$0 \$45,756,747 \$19,30,113 \$171,465,000 \$171,465,000 \$171,465,000 \$171,465,000 \$171,465,000 \$2,197,008 \$0 \$0 \$0 \$0 \$2,25,232,388 \$232,523,288 \$232,525,520,000 \$242,523,288 \$232,523,588 \$232,588 \$232,588	500 530 530 532,1108,447 532,261,645,514,72 532,261,445 532,261,445 532,261,445 532,461,445 532,461,445 533,462,707 538,962,421 533,962,562,562,562,562,562,562,562,562,562,5	\$634.300.805 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,555,129,190 \$0 \$0 \$0 \$101,668,089 \$42,978,252 \$39,643,122 \$16,758,376 \$109,315,043 \$15,682,069 \$4,122 \$16,758,376 \$109,315,043 \$15,682,069 \$46,3524 \$47,452,035 \$16,05,542 \$41,244,518 \$12,245,536 \$12,245,536 \$15,243,537 \$22,059,001,282 \$1,751,808,207 \$22,293,509 \$44,969,905 \$47,5588,000 \$57,434,715 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,330 \$11,513,300 \$11,513,515 \$11,513,300 \$11,513,515 \$11,513,515 \$	\$1.666,122.776 \$25,342,833 \$10,713,201 \$104,718,131 \$104,718,131 \$44,267,569 \$54,443,220 \$23,2014,836 \$112,564,464 \$112,564,464 \$112,564,464 \$112,564,464 \$112,564,464 \$112,564,464 \$112,564,464 \$113,564,264 \$12,719,718 \$2,152,219,306 \$2,152,418,306 \$2,152,418,306 \$2,152,418,306 \$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,214,03,806\\\$2,2	51.716.106.460 580.730.147 \$20.477.094 \$107.859.675 \$45.595.627 \$45.595.627 \$45.278.108 \$20.281.207 \$115.972.329 \$22.781.085 \$15.285.780 \$43.809.779 \$12.901.289 \$12.901.289 \$12.901.288 \$15.246.206 \$3.244.860.653 \$3.246.2676 \$3.3466.627 \$3.3466.267 \$3.3466.277 \$3.3466.277 \$3.3466.277 \$3.3466.277 \$3.3466.277 \$3.3466.277 \$3.3466.277 \$3.3466.277 \$3.347 \$3.3466.277 \$3.3466.277 \$3.347	\$1.44.57.65. \$118.562.855 \$50.120.193 \$118.562.855 \$151.054.62855 \$151.055.466 \$343.930,774 \$353.480,139 \$119.451.469 \$20.623,203 \$119.451.469 \$20.623,203 \$119.451.469 \$20.623,203 \$119.451.469 \$20.5561,109 \$10.561,709,570.354 \$375.056.872 \$375.056.872 \$375.056.872 \$375.056.872 \$315.288,000 \$12.580,004 \$212.580,004 \$	\$311 866,172 \$170,282,768 \$71,975,348 \$114,263,30 \$48,372,401 \$37,603,368 \$414,259,968 \$414,259,968 \$412,035,044 \$30,075,344 \$12,907,419 \$84,420,305 \$22,162,245 \$46,477,794 \$13,782,458 \$10,917,917 \$12,226,165,341 \$53,319,253 \$12,220,724,450 \$207,224,450 \$207,224,450 \$207,224,450 \$207,224,450 \$207,224,450 \$20,72,44,200 \$20,72,744,200	\$00 \$217,208,428 \$314,858,760 \$117,861,179 \$40,823,573 \$112,020,780 \$122,726,095 \$128,726,095 \$128,726,095 \$128,726,095 \$128,726,095 \$128,726,095 \$00 \$7,366,280 \$17,425,455 \$963,3890,565 \$228,106,972 \$594,2890,567 \$2524,607,272 \$254,11,76,324 \$30,744,750 \$31,080,531	So \$222,817,381 \$242,817,381 \$121,307,015 \$515,318,280 \$122,243,062 \$125,243,062 \$125,243,062 \$125,243,062 \$125,243,062 \$130,557,878 \$39,446,634 \$14,675,314 \$104,422,303 \$24,673,800 \$40,308,202 \$14,62,787,288 \$1,078,545,652 \$1,078,545,652 \$24,234,950,681 \$505,834,401 \$207,761,339 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20,761,393	57.378.133.060 \$25.514.412 \$349.659.960 \$299.659.960 \$422.877.244 \$20.215.560 \$202.155.690 \$202.155.690 \$202.155.610.485 \$1.291.488.344 \$215.510.485.495 \$11.445.238 \$17.465.235 \$14.452.885.495 \$14.5485.095 \$14.5485.095 \$14.538.685.095 \$12.377.0877 \$14.538.687.385 \$15.374.558.677.800 \$3.545.4778.60.37 \$1.224.4778.0.37 \$1.224.778.60.37 \$1.224.778.60.37 \$1.224.778.60.37 \$1.224.778.60.37 \$1.224.778.60.37 \$1.224.778.60.37 \$1.224.778.60.37 \$1.224.778.60.37 \$1.224.778.60.37 \$1.224.778.00.37 \$1.225.677.600 \$2.25
COSTS	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating Project-Based PSH - Services Hirth - Operating Termin-Based PSH - Services Managed Pipeline - Operating Rapid Kationaum, Operating Rapid Kationaum, Operating Project Homekey 2.0 - Spruces Project Homekey 2.0 - Spruces Project Homekey 2.0 - Spruces I bods - Capital Hobert - Capital I bods - Capital	90 90 90 94 95 95 95 95 95 95 95 95 95 95	500 530 537,198,447 532,211,445 532,211,445 532,211,445 532,211,445 532,211,445 532,211,445 532,211,445 532,211,455 533,940,904 533,940,904 533,940,904 533,940,904 533,940,904 533,940,904 534,527,007 533,940,904 534,527,007 534,527,527 535,941,794 545,941,941,941 545,941,941,941,941 545,941,941,941,941,941,941,941,941,941,941	\$634.300.805 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1.555,129,100 \$0 \$0 \$0 \$101,668,089 \$42,978,259 \$19,668,089 \$42,978,259 \$19,668,089 \$42,978,259 \$19,668,089 \$19,668,089 \$19,663,524 \$1	\$1.666,122,776 \$25,342,833 \$10,713,201 \$104,716,131 \$144,716,131 \$344,267,569 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$350,075,568 \$30,075,568 \$30,075,568 \$30,275,568 \$30,275,568 \$30,075,568 \$30,275,568 \$30,275,568 \$30,075,568 \$30,275,568 \$30,275,568 \$30,075,568 \$30,075,568 \$30,075,568 \$30,075,568 \$30,075,568 \$30,075,568 \$30,075,568 \$32,72,943,860 \$32,74,943,860 \$32,74,943,860 \$3168,634,859 \$3168,634,859	51,71(105,460) 51,72(105,460) 580,730,417,704 580,730,417,704 510,7850,677 545,595,627 580,730,417,704 511,727,820,777,833 512,727,804 512,727,804 512,727,804 512,727,804 512,727,804 512,727,804 512,727,804 512,727,804 513,507,904 514,320,777,834 513,509,704 514,320,777,834 514,320,777,834 513,329,806,877 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107 512,214,4107	\$1.44.57.655 \$118.562.855 \$50,120,193 \$111,095,466 \$44,963,446 \$33,930,774 \$35,480,139 \$119,451,490 \$26,623,203 \$119,451,490 \$26,623,203 \$112,453 \$15,561,190 \$18,943,420 \$16,425,000 \$17,700,877 \$179,700,877 \$179,700,877 \$179,700,877 \$179,700,877 \$159,774,758,80,00 \$449,1768,904 \$427,588,80,22 \$2,769,838,825 \$183,714,711	\$111.866.172 \$170.262.768 \$170.262.768 \$170.262.768 \$114.263.30 \$44.372.401 \$37.603.368 \$41.259.063 \$112.303.604 \$12.305.044 \$30.675.344 \$12.967.419 \$98.428.035 \$21.622.245 \$46.477.794 \$13.762.458 \$37.151.728 \$16.5477.471 \$13.762.458 \$35.5472.400 \$15.262.465 \$15.262.455 \$15.262.455 \$15.5472.400 \$5.5472.4000\$\$5.5472.4000\$\$5.5472.4000\$\$5.5472.4000\$\$5.5472.4000\$\$5.5472.4000\$\$5.5472.4000\$\$5.5472.4000\$\$5.5472.5472.5472.5472.5472.5472.5472.547	50 5217.204.26 5217.204.26 5217.204.26 5217.204.26 5217.204.26 5217.204.26 5217.204.26 522.27 521.204.20 521.204.204.20 521.204.204.204.204.204.204.204.204.204.204	S0 \$223,817,381 \$244,614,543 \$121,307,015 \$122,247,361 \$122,243,662 \$122,243,662 \$122,243,662 \$123,244,662 \$130,677,871 \$130,677,871 \$130,677,871 \$142,243,662 \$142,244,662 \$144,671,810 \$144,621,810 \$17,948,278 \$1,072,645,922 \$234,4651,452 \$10,765,452 \$23,7761,339 \$24,7360,04 \$14,7360,04 \$14,7360,066 \$14,125,006,066 \$14,125,006,066 \$10,272,582	57.778.133.060 5825.014.412 5345.014.412 5399.659.960 5422.657.244 5422.657.244 5422.657.244 5422.657.244 5425.610.485 591.465.725 591.465.725 591.465.725 591.465.725 591.465.725 591.465.725 591.465.725 591.465.725 591.465.725 591.465.725 592.477.967 592.477.967 51.242.4778.937 51.242.4778.937 51.242.4778.937 51.242.4778.937 51.242.4778.937 51.242.4778.937 51.242.727.485 51.25.725.005 51.25.245.072.055 51.25.245.072.055 51.25.245.072.055 51.25.245.072.055 51.25.25.072.055 51.25.25.072.055 51.25.25.072.055 51.25.25.072.055 51.25.25.072.055 51.25.25.072.055 51.25.25.072.055 51.25.25.072.055 51.25.25.072.055 51.25.25.25.072.055 51.25.25.072.055 51.25.25.072.055 51.2
	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Services HH-1 - Operating Ternari-Based PSH - Services HH-2 - Operating Ternari-Based PSH - Services Managed Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Rapid Reboxing - Operating Rapid Reboxing - Operating Rapid Reboxing - Operating Rapid Reboxing - Operating Project Homekey 2.0 - Operating Capital Project Homekey 2.0 - Operations Subtotal I Hods - Operations Subtotal I Hods - Capital Normekey 2.0 - Operations Subtotal Services Subtotal Operations Subtotal Service Subtotal Service Subtotal Service Subtotal Service Subtotal Subtotal Operations Subtotal Subtotal Subtotal Service Subtotal Subtotal Subtotal Subtotal Subtotal Subtotal Subtotal Subtotal	90 90 90 90 94 95 95 96 95 97 96 96 96 96 96 97 96 96 96 97 97 96 96 96 97 96 96 96 97 97 96 96 97 97 96 96 97 97 96 96 97 97 97 96 96 97 97 96 96 97 97 96 96 97 97 96 96 96 97 97 96 96 96 97 97 96 96 96 97 97 96 96 96 97 97 96 96 97 97 96 96 97 97 96 96 97 97 96 96 97 97 96 96 97 97 96 96 97 97 96 97 97 96 97 97 96 97 97 96 97 97 97 96 97 97 97 97 97 97 97 97 97 97	500 530 537,108,447 532,211,445 532,211,445 53,245,514,72 53,245,514,72 53,249,044 53,249,044 53,249,044 53,249,044 53,249,044 53,249,044 53,259,047,04 53,259,047,04 53,259,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,04 53,249,047,047,04 53,249,047,047,047,047,047,047,047,047,047,047	\$634.300.005 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1.555.129.190 \$0 \$0 \$0 \$101.668.089 \$42.976.252 \$43.643.122 \$41.675.377 \$45.075.075 \$45.633.524 \$47.635.254 \$47.245.355 \$47.545.077 \$22.935.077 \$25.935.0777 \$25.935.0777 \$25.935.0777 \$25.935.07777 \$25.935.07777 \$25.935.077777 \$25.935.077777 \$25.935.077777 \$25.935.077777 \$25.935.0777777 \$25.935.0777777777777777777777777777777777777	\$1.666,122,776 \$25,342,833 \$10,713,201 \$104,716,131 \$144,716,131 \$344,267,569 \$35,23,242,833 \$104,716,131 \$344,4267,569 \$35,444,3220 \$35,444,3220 \$35,044,4267,569 \$35,444,320 \$35,444,320 \$36,444,267,569 \$30,075,568 \$312,367,136 \$30,075,568 \$312,367,368 \$312,367,368 \$323,468,768,500 \$315,462,444 \$315,462,444 \$316,462,444 \$316,866,792,867 \$321,493,866 \$322,474,394,865 \$340,844,650 \$340,844,650 \$346,844,650 \$346,844,650 \$346,844,650 \$346,844,650 \$346,844,650 \$346,844,650 \$346,844,650 \$346,844,650 \$346,853,859 \$346,853,859 \$346,853,859 \$346,853,859	11.71(10.640) 15.77(10.640) 15.07(20.477) 15.07(20.477) 15.07(20.650) 15.07(\$144,557,655 \$118,562,855 \$50,120,193 \$111,065,466 \$464,963,346 \$33,300,774 \$33,300,774 \$33,300,774 \$34,300,774 \$33,300,774 \$34,300,774 \$34,300,774 \$34,300,774 \$35,200,300,774 \$35,200,300,774 \$35,200,300,774 \$35,200,300,774 \$35,200,300,774 \$375,000,872 \$375,000,972 \$376,0000,972 \$376,000,972 \$376,000,97	\$311.866.17.2 \$170.202.768 \$170.202.768 \$171.475.348 \$114.428.330 \$44.372.401 \$30.675.344 \$30.675.344 \$30.675.344 \$30.675.344 \$30.675.344 \$30.675.344 \$30.675.344 \$30.675.344 \$30.675.344 \$31.42.287.50 \$21.622.455 \$36.477.794 \$31.3762.458 \$36.676.471 \$37.557.537 \$36.676.471 \$37.572.583 \$36.676.471 \$37.572.583 \$37.572.592 \$37.572.592 \$37.572.592 \$37.572.592 \$37.572.592 \$37.572.592 \$34.452.052 \$34.462.052 \$34.462.052 \$34.462.052 \$34.462.052 \$34.462.052 \$34.462.052 \$34.462.052 \$34.462.052 \$34.462.052 \$34.462.052 <t< th=""><th>50 5177.204.25 5177.204.25 5177.204.25 5177.204.75 5177.201.75 5177.201.75 5172.201.70 5172.201.70 5172.201.70 5172.201.70 517.201.75 519.201.77 5101.309.75 519.201.77 5101.309.75 519.201.77 51</th><th>S0 \$222,817,381 \$242,817,381 \$24,614,543 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$123,446,514 \$104,422,303 \$28,673,800 \$107,826,862 \$107,826,862 \$107,826,862 \$107,826,863 \$107,826,863 \$237,761,339 \$247,363,0144 \$102,826,863 \$102,826,863 \$247,363,0144 \$102,826,863 \$102,827,821,844 \$102,827,821,844 \$102,827,821 \$102,827,821 \$102,827,821 \$102,827,821 \$102,827,821 \$102,827,821</th><th>57.378.133.060 5825.014.412 5425.014.412 5496.650.960 5422.657.244 5422.657.244 5422.657.244 5422.657.244 5422.657.245 5425.610.465 54171 554.610.465 54174 5551.615.765 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.746.027 5423.672.600 5424.727.633 543.554.524 543.545.958.036 5442.545.938 544.576.957 544.778.037 544.778.037 544.778.037 544.778.037 544.778.037 544.778.037 542.545.938 543.545.7260 544.759.545 543.545.958 544.575.958 545.545.958 545.545.958 545.545.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.5</th></t<>	50 5177.204.25 5177.204.25 5177.204.25 5177.204.75 5177.201.75 5177.201.75 5172.201.70 5172.201.70 5172.201.70 5172.201.70 517.201.75 519.201.77 5101.309.75 519.201.77 5101.309.75 519.201.77 51	S0 \$222,817,381 \$242,817,381 \$24,614,543 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$122,243,062 \$123,446,514 \$104,422,303 \$28,673,800 \$107,826,862 \$107,826,862 \$107,826,862 \$107,826,863 \$107,826,863 \$237,761,339 \$247,363,0144 \$102,826,863 \$102,826,863 \$247,363,0144 \$102,826,863 \$102,827,821,844 \$102,827,821,844 \$102,827,821 \$102,827,821 \$102,827,821 \$102,827,821 \$102,827,821 \$102,827,821	57.378.133.060 5825.014.412 5425.014.412 5496.650.960 5422.657.244 5422.657.244 5422.657.244 5422.657.244 5422.657.245 5425.610.465 54171 554.610.465 54174 5551.615.765 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.770.697 5423.746.027 5423.672.600 5424.727.633 543.554.524 543.545.958.036 5442.545.938 544.576.957 544.778.037 544.778.037 544.778.037 544.778.037 544.778.037 544.778.037 542.545.938 543.545.7260 544.759.545 543.545.958 544.575.958 545.545.958 545.545.958 545.545.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.555.958 547.5
COSTS	Project-Based PSH - Capital Project-Based PSH - Sperating Project-Based PSH - Sperating HitH - Operating HitH - Capital HitH - Derating HitH - Derating HitH - Derating HitH - Derating Hamaged Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Rapid Reboxing - Services UAHD Mindake 2.0 - Capital Project Homekey 2.0 - Operations Subtotal Devating Stock Reinvestment Touries Hods - Capital Housing Stock Reinvestment TOTAL Higher Level of Care - Operating Higher Level of Care - Operating Higher Level of Care - Operating	90 90 90 90 90 90 90 90 90 90	500 530 537,198,447 532,211,445 532,261,445 532,261,445 532,261,445 532,261,445 532,461,445 532,461,445 533,462,145 533,962,421 533,962,421 533,962,421 533,962,421 533,962,421 533,962,421 533,963,421,421,421,421,421,421,421,421,421,421	\$634.300.005. \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1.555.129.100 \$0 \$0 \$101.668.089 \$42.976.252 \$161.668.089 \$42.976.252 \$161.6785.375 \$165.762.050 \$165.762.050 \$165.762.050 \$165.762.050 \$165.762.050 \$267.245.755 \$165.733.755 \$165.733.755 \$175.733.755 \$175.733.755 \$175.733.755 \$175.733.755 \$175.733.755 \$175.735.755 \$175.735.755 \$175.735.755 \$175.755.755 \$175.755.755 \$175.755.755 \$175.755.755 \$175.755.755 \$175.755.755 \$155.755.757 \$155.755.757 \$155.757.457 \$155.755.757 \$155.757.457 \$155.755.757 \$155.757.457 \$155.757 \$155.757.457 \$155.757 \$155.757 \$155.757 \$155.757	\$1.666,122,776 \$25,342,833 \$10,713,201 \$104,716,131 \$344,267,590 \$353,217,161,31 \$344,267,590 \$353,217,161,31 \$344,267,590 \$353,214,832 \$353,214,832 \$344,432,200 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,075,596 \$30,084,044,070 \$30,044,050 \$32,37,493,086 \$32,37,493,086 \$32,74,494,485,070 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450 \$34,084,450	11.7(10.640) 15.7(10.640) 15.0(73.0477.04) 15.0(73.0477.04) 15.0(73.050.757) 15.0(73.050.757) 15.0(73.050.757) 15.0(73.050.757) 15.0(73.778.0578) 15.0(73.778.0578) 15.0(73.7788.0578) 15.0(73.7788)	\$1.44.557.655 \$118.562.855 \$50.120.193 \$111.065.466 \$46.963.466 \$48.963.466 \$38.3.90.774 \$353.467.130 \$26.623.203 \$12.623.203 \$12.623.203 \$12.6243.203 \$455.561.190 \$18.368.412 \$50 \$50.454.425 \$50 \$50.454.425 \$50 \$50.454.425 \$50 \$50.454.425\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.455\$\$50.45	\$311.866.17.2 \$170.202.768 \$170.202.768 \$171.497.5.48 \$114.428.330 \$44.372.401 \$30.675.344 \$30.975.344 \$30.975.344 \$30.975.344 \$30.975.344 \$31.42.967.419 \$88.426.035 \$21.622.245 \$36.715.728 \$36.715.728 \$37.157.268 \$37.157.268 \$36.677.817 \$37.55.599.322 \$207.294.450 \$21.2907.469 \$34.632.052 \$34.632.052 \$34.632.052 \$34.632.052 \$34.632.052 \$36.717.872.807 \$35.612.740 \$35.612.740 \$32.2865 \$308.120.721	50 5217.204.25 5217.204.25 517.204.25 517.204.25 517.200.15 517.200.15 517.200.15 517.200.15 517.200.25 519.496.65 519.496.65 519.496.65 519.496.65 519.400.55 519.40	S0 \$222,817,381 \$242,817,381 \$121,307,015 \$125,243,062 \$125,243,062 \$125,243,062 \$125,243,062 \$125,244,123 \$126,244,123 \$126,444,123 \$126,446,534 \$104,422,303 \$28,473,800 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,442,103 \$117,543,546,961 \$100,272,582 \$100,272,582 \$100,272,582 \$100,272,582 \$100,272,582 \$100,272,582 \$100,272,582 \$100,372,582 \$100,372,582 \$100,372,582 \$100,372,582	\$7.378,133,060 \$825,014,412 \$348,759,159 \$199,650,960 \$422,657,244 \$4520,218,569 \$1226,610,455 \$1226,610,455 \$1216,610,455 \$11,452,610,455 \$11,452,610,455 \$11,452,610,455 \$11,452,610,455 \$11,452,610,455 \$11,452,610,455 \$123,710,607 \$123,915,204 \$551,832,65 \$1242,721,435 \$123,917,0607 \$123,915,204 \$13,154,768,037 \$123,915,204 \$13,154,768,037 \$123,915,824,478,037 \$124,478,030 \$13,154,768,037 \$124,478,030 \$13,154,768,037 \$124,478,030 \$13,154,768,037 \$124,478,030 \$13,154,768,037 \$124,478,030 \$13,154,768,037 \$124,478,030 \$13,154,768,037 \$124,478,030 \$13,154,768,037 \$124,478,030 \$13,154,758,045 \$13,154,758,045 \$147,759,045,170 \$147,759,045 \$157,059,175,045 \$157,059,055,055 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,045 \$157,059,175,055 \$157,055,055 \$157,055,055,055 \$157,055,055,055 \$157,055,055,055,055 \$157,055,055,055,055,055 \$157,055,055,055,055,055,055,055,055,055,0
COSTS (HLC Special)	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Services HHH - Operating HHH - Services HHH - Operating HHH - Services Hamaged Pipeline - Capital Managed Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Rapid Retrocuing - Operating Networks 2.0 - Operations Project Homekey 2.0 - Operations Project Homekey 2.0 - Operations Merce Subtord H bods - Capital H bods - Capital Hods - Capital Higher Level of Care - Operating Higher Lev	90 90 90 90 90 90 90 90 90 90	500 537,198,447 532,211,445 532,211,445 532,261,447 532,261,445 532,261,445 532,421,445 532,421,445 532,421,445 532,421,445 532,421,445 533,422,445 533,422,445 533,422,445 533,422,445 533,422,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,427,445 534,445 544,445 54	\$634.300.805 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,555,129,190 \$0 \$0 \$101,668,089 \$42,978,252 \$161,668,089 \$42,978,252 \$161,678,370 \$100,510,769,370 \$100,510,769,370 \$100,510,709,370 \$100,510,709,370 \$100,510,709,370 \$11,513,300 \$2,099,807,825 \$11,513,300 \$2,099,807,805 \$11,513,300 \$2,099,807,805 \$11,513,300 \$2,7434,715 \$11,513,309 \$2,7434,715 \$11,513,309 \$2,7434,715 \$11,513,309 \$2,7434,715 \$11,513,309 \$2,7434,715 \$11,513,309 \$2,7434,715 \$11,513,309 \$2,7434,715 \$11,513,309 \$2,7434,715 \$11,513,309 \$2,7434,715 \$11,513,309 \$2,7434,715 \$2,955,709,477 \$2,955,700,477 \$2,955,700,47	\$1.666,122,776 \$25,342,833 \$101,713,201 \$104,718,131 \$144,718,131 \$144,267,599 \$112,544,267,599 \$112,544,267,599 \$112,544,267,596 \$12,367,136 \$100,75,596 \$12,367,136 \$100,75,596 \$12,367,136 \$100,75,596 \$12,367,136 \$100,75,596 \$12,367,136 \$100,75,596 \$12,367,136 \$100,75,596\$100,75,596 \$100,75,596\$100,75,596 \$100,75,596\$100,75,596 \$100,75,596\$100,75,596\$100,75,596\$100,75,596\$100,75,596\$100,75,596\$100,75,596\$100,75,596\$100,75,596\$100,75,596\$100,75,596\$100,75,	11.7(10.64.60) 15.7(10.64.60) 15.60,720.147 15.60,720.147 15.7(75.80,77) 15.7(75.80,77) 15.7(75.80,77) 15.7(75.80,77) 15.7(75.70,77)	\$1.44.557.655 \$118.562.855 \$150.562.855 \$151.562.855 \$151.562.855 \$151.562.855 \$151.10.064.466 \$464.963.466 \$122.453.460,130 \$122.4425,102 \$122.4425,102 \$155.455,1199 \$112.244.455 \$164.255,129 \$155.455,129 \$155.455,129 \$152.455,129 \$155.570,370 \$155.570,370	\$311.866.17.3 \$170.202.768 \$170.202.768 \$171.475.348 \$114.428.330 \$44.372.401 \$307.603.368 \$41.428.330 \$44.372.401 \$307.603.368 \$113.428.300 \$123.0305.044 \$123.0305.044 \$123.0305.044 \$123.0305.044 \$123.0305.044 \$12.087.471.794 \$13.782.488 \$46.477.794 \$13.782.488 \$46.477.794 \$13.782.488 \$46.477.794 \$13.782.488 \$46.477.794 \$13.782.488 \$46.477.794 \$516.177.917 \$516.509.227.706 \$207.294.450 \$207.294.450 \$212.007.190 \$240.362.052 \$301.737.256 \$301.737.256 \$303.737.356 \$303.737.256 \$304.129.721 \$2030 \$308.129.721	50 5177.204.25 5177.204.25 5177.204.25 5177.204.75 5172.204.720 5172.201.704 5172.201.704 5172.201.704 5172.201.704 5172.201.704 5172.201.705 519.504.201 519.5054.201 519.505	So \$223,817,381 \$44,614,543 \$121,307,015 \$515,316,200 \$122,243,062 \$122,243,062 \$122,243,062 \$130,244,123 \$130,244,123 \$130,244,613 \$130,244,613 \$130,244,613 \$142,243,062 \$144,22,303 \$226,673,800 \$40,346,214 \$104,422,303 \$226,673,800 \$40,368,202 \$141,4621,810 \$226,864,401 \$226,864,401 \$226,864,401 \$237,761,339 \$208,964,401 \$208,964,401 \$209,804,401 \$209,800,90 \$30 \$30 \$30 \$30 \$30 \$30 \$30,214,844 \$407,484,087 \$305,214,844 \$305,214,844 \$307,22,880 \$307,22,880 \$307,214,844 \$307,22,880	57.378.133.060 5825.014.412 5436.758.159 5399.659.960 5422.657.244 5422.657.244 5422.657.244 5422.657.244 541.452.657.244 541.452.657.244 541.452.657.244 541.245.257.865 541.44.956.659 541.44.956.659 5429.7458.257 5429.770.897 5429.770.80
COSTS (HLC Special) CURRENT	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating HH-1 - Operating HH-2 - Operating Termit-Based PSH - Operating Termit-Based PSH - Operating Termit-Based PSH - Operating Termit-Based PSH - Services Managed Pipeline - Operating Rapid Pipeline - Services LAHD Affordatile - Operating Rapid Reboxing - Operating Rapd Reboxing - Operating Rapd Reboxing - Operating Project Homeky 2.0 - Operations Project Homeky 2.0 - Gaptal Project Homeky 2.0 - Services Variang Subtrati Operations H bods - Operations H bods - Capital Housing Stock Reinvestment Moraling Stock Reinvestment Moraling Stock Reinvestment Moraling Stock Reinvestment Guarting Stock Reinvestment Moraling Stock Reinvestment	90 90 90 90 94 94 95 90 90 90 90 90 90 90 90 90 90	500 530 570,108,447 532,241,445 512,426,56,147,27 53,264,65,147,27 53,241,645,5147,27 53,241,645 513,245,65,147,27 53,244,024 54,044,024,02454,044,024 54,044,024,024,02454,044,024,044,024,044,024,044,024,044,024,044,024,044,024,044,024,044,04	\$634.300.805 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,555,129,190 \$0 \$0 \$101,668,089 \$42,978,252 \$15,68,089 \$42,978,252 \$16,758,376 \$109,315,043 \$16,352,248 \$109,315,043 \$15,682,069 \$15,043,150 \$12,245,536 \$12,245,536 \$12,245,536 \$12,245,536 \$12,245,536 \$12,245,536 \$13,350 \$2,069,807,262 \$17,578,1808,267 \$22,955,090 \$477,588,000 \$27,743,47,15 \$11,151,330 \$24,649,992,288 \$37,751,808,267 \$39,655,000 \$24,646,992,288 \$15,934,4715 \$31,553,6624 \$39,655,000 \$24,646,992,288 \$15,994,677 \$20 \$24,649,992,288 \$15,994,677 \$20 \$24,649,992,288 \$24,649,442,288 \$24,649,992,898 \$24,649,992,898 \$24,649,992,988 \$24,649,9	S1.666.122.776 \$25.342.833 \$101,713.201 \$104,718.131 \$144,267.599 \$55,414,3220 \$25.344,483.220 \$25.344,484 \$112,564,494 \$112,564,494 \$112,564,494 \$112,564,494 \$112,564,494 \$112,564,494 \$112,5264,494 \$112,5264,494 \$112,529,4304 \$12,857,8267 \$12,857,8267 \$12,857,8267 \$13,857,8267 \$23,186,782,867 \$21,857,822,867 \$21,742,209,850 \$146,634,859 \$142,446,709 \$142,446,709 \$142,742,209,6651 \$146,634,859 \$122,733,703 \$238,9368,361 \$2489,446,791 \$122,733,703 \$202	11.71:106.460 15.77:105.467 15.67.73.047 15.67.73.047 15.67.75.047 15.75.85.05.677 15.65.65.77 15.65.65.77 15.65.77.85 15.67.77.857 15.67.77.857 15.75.97.78 15.75.75.77.78 15.75.75.75.75.75.75.75.75.75.75.75.75.75	\$1.44.557.655 \$118.562.855 \$50,120,193 \$111,005,466 \$46,963,466 \$484,963,466 \$484,963,466 \$484,963,466 \$483,930,774 \$353,480,139 \$119,481,489 \$26,623,203 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$119,481,489 \$109,481,489 \$109,481,489 \$109,481,489 \$109,481,489 \$109,481,489 \$109,481,489 \$109,481,489 \$109,481,489 \$109,481,491,489 \$109,481,489 \$109,481,491,489 \$109,481,491,489 \$109,481,491,489 \$109,481,491,489 \$109,481,491,489 \$109,481,491,489 \$109,481,491,489 \$109,481,491,489 \$109,481,491,491,491,491,491,491,491,491,491,49	\$111.866.173 \$170.262.768 \$170.262.768 \$171.475.348 \$114.428.30 \$114.428.30 \$114.428.30 \$114.428.30 \$114.428.30 \$114.428.30 \$114.428.30 \$114.428.30 \$12.907.419 \$13.056.44 \$13.056.44 \$13.056.44 \$13.72.458 \$15.77.794 \$13.72.458 \$15.77.794 \$13.72.458 \$15.77.794 \$13.72.458 \$15.77.794 \$13.72.458 \$15.97.791 \$1.26.816.341 \$22.297.180 \$23.297.20 \$23.297	50 517 2084.25 517 2084.25 518 2084.25 517 2084.25 517 2084.25 517 2084.25 517 2084.25 517 2084.25 518 2084.25 519 2084.25 510 2084.25 5	So \$222.817.381 \$242.817.381 \$121.307.015 \$51.316.200 \$122.243.022 \$130.527.878 \$130.527.878 \$130.527.878 \$130.527.878 \$130.527.878 \$130.527.878 \$130.527.878 \$1425.240.412 \$140.528.000 \$253.950.202 \$40.531.41 \$14.621.810 \$253.950.82.202 \$40.582.202 \$40.582.202 \$40.753.41 \$50.757.768.208 \$51.768.218 \$51.768.452.22 \$253.950.851.801 \$50.553.853.401 \$50.553.500.853.401 \$50.553.500 \$50.553.500.853.401 \$51.758.568.563 \$50.753.211.484 \$50.711.484 \$50.711.484.007 \$6407.484.007	57.378.133.060 5825.014.412 5346.759.159 5399.659.860 5422.572.444 5420.2157.244 5420.2157.244 5420.215.500 5421.459.1385.344 5417.465.232 5417.465.232 5417.465.232 5417.465.232 5417.465.232 541.247.465.232 541.247.465.232 541.247.465.232 541.247.465.232 541.247.465.232 541.247.465.232 541.247.465.247 542.547.260 542.247.463 543.567.260 542.247.463 543.567.260 542.247.463 543.565.045 545.147.565 545.141.549 542.247.463 543.547.565.045 545.141.549 542.247.463 543.547.565.045 545.477.665.177 55.670.655.177 55.670.655.
COSTS (HLC Special)	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating Project-Based PSH - Operating Terman-Based PSH - Services Managed Pipeline - Capital Managed Pipeline - Capital Managed Pipeline - Capital Managed Pipeline - Capital Managed Pipeline - Capital LAHD Aftordable - Capital LAHD Aftordable - Capital LAHD Aftordable - Capital Capital Subtration Project Homeky 20 - Services Project Homeky 20 - Services Subtration Project Homeky 20 - Services Project Homeky 20 - Se	90 90 90 90 94 95 95 95 95 95 95 95 95 95 95	500 530 530 570,108,447 532,241,445 532,445,614,72 53,264,5614,72 53,264,5614,72 53,264,5614,72 53,264,5614,72 53,264,561 53,244,700 53,244,700 53,244,700 53,244,700 53,244,700 53,244,700 53,245,700 54,245,7000 54,245,7000 54,245,7000000000000000000000000000000000	\$634.300.805 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,555,129,190 \$0 \$0 \$101,668,089 \$42,978,252 \$16,668,089 \$42,978,252 \$16,768,376 \$109,315,043 \$16,352,46 \$47,452,035 \$16,352,46 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,244,516 \$41,758,386,267 \$47,588,000 \$47,75,588,000 \$47,75,588,000 \$47,452,935,094 \$47,588,000 \$47,454,715 \$41,151,330 \$42,464,999,905 \$47,454,715 \$41,151,330 \$42,464,999,905 \$47,454,715 \$41,151,330 \$42,464,999,905 \$47,454,715 \$41,151,330 \$42,464,999,905 \$47,454,715 \$41,151,330 \$42,464,999,905 \$47,454,980,907 \$42,164,254,990,907 \$42,164,254,990,907 \$44,155,987,947 \$45,154,279,142 \$45,154,279,142 \$42,243,390 \$44,154,940,954 \$44,154,940,957 \$45,154,279,142 \$45,154,154,154,154,154,154,154,154,154,1	\$1.666.122.776 \$25.342.833 \$101,713.201 \$104,718.131 \$44,267.509 \$25.442,873 \$112,564.494 \$19,140,195 \$112,564.494 \$19,140,195 \$12,267,138 \$122,564.494 \$19,462,91 \$2,122,918,306 \$12,267,138 \$12,544,844,519 \$1,868,709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,868,702,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,46709 \$1,968,467,40709 \$1,968,467,40709 \$1,978,467,40709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,46709 \$1,978,453 \$2,071,222,844,4709 \$1,978,453 \$2,071,222,844,4709 \$1,978,474,478,474,4749 \$1,978,474,478,4749 \$1,978,474,4749 \$1,978,474,475,4749 \$1,978,474,4749,4749 \$1,978,474,4749 \$1,978,474,4749 \$1,978,4749,4749 \$1,978,4749,4749 \$1,978,4749,4749 \$1,978,4749,4749 \$1,978,4749,4749 \$1,978,4749,4749 \$1,978,4749,4749 \$1,978,4749,4749 \$1,978,4749,4749 \$1,978,4749,4749,4749 \$1,978,4749,4749,4749,4749,4749,4749,4749,	11.71:106.460 15.17:106.460 15.07:20.477.044 15.07.20.477.044 15.07.20.477.044 15.07.20.50.577 15.07.20.50.577 15.07.20.20.207 15.07.20.207 15.07.20.207 15.07.207 15	\$1.44.557.655 \$118.562.855 \$50,120,193 \$111,095.466 \$46,963.466 \$48,963.466 \$48,963.466 \$119.451.469 \$119.451.469 \$19.451.469 \$19.451.469 \$19.451.469 \$19.451.455 \$19.425.455 \$19.425.162 \$19.455.162\$	\$311.866.17.2 \$170.262.768 \$170.262.768 \$170.262.768 \$171.475.348 \$114.428.30 \$144.428.30 \$144.428.30 \$144.428.30 \$147.263.368 \$41.290.968 \$123.035.044 \$30.675.344 \$30.675.348 \$12.267.419 \$30.675.344 \$31.262.451 \$31.262.461 \$31.262.461 \$31.262.461 \$31.272.461 \$31.272.461 \$31.272.461 \$31.272.461 \$31.272.461 \$31.272.472.461 \$31.272.472.461 \$31.272.472.461 \$31.272.472.461 \$31.272.472.461 \$31.272.472.461 \$31.272.472.472.472.472.472.472.472.472.472	50 5217.204.26 5217.204.26 5217.204.26 5217.204.26 5217.204.26 5217.204.26 5217.204.26 5217.201.201.201.201.201.201.201.201.201.201	S0 S223.817.381 S424.817.381 S121.307.015 S131.312.300 S122.243.062 S122.243.062 S130.527.878 S130.527.878 S130.527.878 S130.527.878 S130.527.878 S130.527.878 S130.527.878 S14.62.13.800 S14.62.144.22.300 S14.62.145 S17.948.218 S17.978.45229 S17.978.45292 S23.767.1.339 S0 S0 S0 S0 S1.125.886.0681 S10.6272.882 S10.6272.882 S10.6272.882 S10.6272.882 S10.6272.886.0681 S10.6272.882 S10.6272.882 S10.7532.300 S0 S0<	57.378.13.060 525.014.412 5345.014.412 5395.659.80 5399.659.80 5422.657.244 5420.215.599 5422.657.244 5420.215.599 5420.1458.344 5412.651.045 5411.452.245 5414.452.847.846 5451.847.770.867 5429.5770.867 5429.5770.867 5429.557.260 5429.27483 540.667.953 540.657.957.953 540.657.953 540.657.953 540.657.957 55
COSTS (HLC Special) CURRENT	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Operating Project-Based PSH - Operating Herita - Operating Herita - Operating Herita - Operating Managed Pipeline - Capital Managed Pipeline - Capital Managed Pipeline - Operating Harped Keinousing - Operating Rapid Relinousing - Operating House - Operating Keiner Structure Capital Subtrat Volume Subtrat House - Capital House - Capital House - Capital House - Capital House - Capital Higher Level of Care - Services Subtrat Capital Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Funds Federal Funds Federal Funds Federal Funds Federal Subtrat Capital Capital Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Subtrat Subtrat Capital Subtrat	90 90 90 90 90 90 90 90 90 90	500 530 537,198,447 532,211,445 532,211,445 532,211,445 532,211,445 532,419,405 532,419,405 532,419,405 532,419,405 532,419,405 532,419,405 532,419,405 532,419,405 532,419,405 532,419,419,415 532,419,419,415 532,419,419,415 532,419,419,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,419,417,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415 533,517,415,415,415 533,517,415,415,415,415,415,415,415,415,415,415	\$643.400.005 \$634.300.005 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,555,129,190 \$0 \$0 \$0 \$101,668,089 \$42,976,252 \$106,668,089 \$42,976,252 \$106,668,089 \$42,976,252 \$10,765,087 \$10,755,097	\$1.666,122,776 \$25.342,833 \$10,713,201 \$104,716,131 \$144,716,131 \$344,267,569 \$35,44,267,569 \$364,472,000 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$354,443,220 \$364,443,220 \$364,443,220 \$300,075,568 \$312,367,136 \$300,075,568 \$32,142,916,306 \$32,142,916,306 \$32,142,916,306 \$32,142,916,306 \$32,142,916,306 \$32,142,916,306 \$32,142,916,306 \$32,142,916,306 \$32,142,916,306 \$32,142,916,306 \$34,904,446,709 \$34,904,446,709 \$354,914,446,813,90 \$354,914,416,310 \$354,914,416,320 \$350,014,914,9144,916 \$350,014,9144,916 \$350,014,9144,916 \$350,014,9144,916 <tr< td=""><td>51,7(10,64,60) 58,07,20,47,204 58,07,20,47,204 58,07,20,47,204 58,07,20,47,204 58,07,20,40,20 58,07,20,40,20 58,07,20,40 58,00,21,40,40 58,00,21,40,40 58,00,21,40,40 58,00,21,40,40 58,00,21,40,40 58,00,21,40,40 58,00,21,40,40 58,00,20,40,40 58,00,20,40,40 58,00,20,40,40,40 58,00,20,40,40,40 58,00,20,40,40,40 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\$814,779,894,970 \$825,877,802 \$824,877,803 \$814,779,993,466 \$
COSTS (HLC Special) CURRENT	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Services HHH - Operating HHH - Services HHH - Operating HHH - Services HHH - Operating Teamic Based PH - Services Haraged Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Managed Pipeline - Operating Rapid Rahousing - Operating Rapid Rahousing - Operating Rapid Rahousing - Operating Rapid Rahousing - Operating Project Homekey 2.0 - Operating Project Homekey 2.0 - Operating Project Homekey 2.0 - Operating Subtofal H bods - Capital H bods - Capital H bods - Capital H bods - Capital H bods - Capital Higher Level of Care - Capital Higher Level of Care - Operating Hugher Level of Care - Services Subtofal Hegher Level of Care - Services Subtofal Federal Funds Federal Funds Federal Funds Federal Funds Federal Capital Capital Capital Capital Service Subtofal Federal Funds Federal Fun	90 90 90 90 90 90 90 90 90 90	500 537:108.47 532.211.44 532.421.455.141.72 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COSTS (HLC Special) CURRENT	Project-Based PSH - Capital Project-Based PSH - Operating Project-Based PSH - Sperating Project-Based PSH - Sperating HHH - Sperating HHH - Sperating HHH - Sperating HHH - Sperating HHH - Sperating Hamaged Pipeline - Capital Managed Pipeline - Capital Managed Pipeline - Capital Hamaged Pipeline - Capital Hamaged Pipeling - Capital Heroject Homekey 2.0 - Capital Project Homekey 2.0 - Capital Heroject Care - Capital Higher Level of Care - Capital Capital County Capital County Capital Cap	90 90 90 90 94 95 95 95 95 95 90 90 90 90 90 90 90 90 90 90	500 537 (198,47) 532 (214,65,14) 532 (214,65,14) 532 (214,65,14) 532 (214,65,14) 532 (214,65,14) 532 (214,65,14) 532 (214,65,14) 533 (214,14) 533 (2	\$634.300.005 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,555,129,190 \$0 \$0 \$101,660,089 \$42,976,252 \$104,660,089 \$42,976,252 \$104,678,376 \$109,315,043 \$16,062,005 \$109,315,043 \$16,062,005 \$109,315,043 \$109,325,050 \$109,325,050 \$109,322,807,350 \$109,322,807,350 \$1	S1.666.122.776 S25.342.833 S10.713.201 S10.4,718.131 S10.4,718.131 S10.4,718.131 S44.4207.590 S54.443.201 S54.443.201 S10.4,718.131 S44.43.201 S54.443.201 S10.4,718.131 S44.443.201 S55.44.441 S10.64.641 S10.718.541 S10.718.541 S10.718.561 S10.718.571 S11.25.64.441 S11.25.64.441 S11.25.64.441 S11.25.64.441 S11.25.64.441 S11.25.64.441 S11.25.64.441 S15.45.2141 S1.66.72.452 S1.66.72.452 S1.66.72.452 S1.66.74.452.201 S2.724.209.65.65 S1.66.74.453 S1.66.74.453 S2.724.209.65.361 S1.66.634.659 S2.69.363.361 2027 S10.57.241.201.226.351 S2.69.363.361 <td< td=""><td>11.7(1):06.40. 15.7(1):06.40. 15.0(7):04.7(2):04. 15.0(7):0</td><td>\$144.557.655 \$118.562.855 \$150.120.193 \$111.005.466 \$46.963.466 \$46.963.466 \$46.963.466 \$33.930.774 \$35.460.133 \$119.451.469 \$319.451.469 \$119.451.469 \$119.451.469 \$119.451.469 \$119.451.469 \$119.451.469 \$10.455.162 \$10.455</td><td>\$311.866.72 \$170.262.768 \$170.262.768 \$170.262.768 \$171.475.348 \$114.428.30 \$114.428.30 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Compilation of Base Rates													
Investment	Rate	Base	Multiplier	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Higher Level of Care - Capital		\$82,238	5%	\$86,350	\$90,667	\$95,201	\$99,961	\$104,959	\$110,207	\$115,717	\$121,503	\$127,578	\$133,957
Higher Level of Care - Operating	\$87	\$31,755	3%	\$32,708	\$33,689	\$34,700	\$35,741	\$36,813	\$37,917	\$39,055	\$40,226	\$41,433	\$42,676
New PB PSH - Capital		\$555,000	3%	\$571,650	\$588,800	\$606,463	\$624,657	\$643,397	\$662,699	\$682,580	\$703,057	\$724,149	\$745,874
New PB PSH - Operating	\$1,223	\$14,676	3%	\$15,116	\$15,570	\$16,037	\$16,518	\$17,014	\$17,524	\$18,050	\$18,591	\$19,149	\$19,723
New PB PSH - Services	\$517	\$6,204	3%	\$6,390	\$6,582	\$6,779	\$6,983	\$7,192	\$7,408	\$7,630	\$7,859	\$8,095	\$8,338
New TB PSH - Operating	\$1,223	\$14,676	3%	\$15,116	\$15,570	\$16,037	\$16,518	\$17,014	\$17,524	\$18,050	\$18,591	\$19,149	\$19,723
New TB PSH - Services	\$517	\$6,204	3%	\$6,390	\$6,582	\$6,779	\$6,983	\$7,192	\$7,408	\$7,630	\$7,859	\$8,095	\$8,338
Managed Pipeline - Capital		\$555,000	3%	\$571,650	\$588,800	\$606,463	\$624,657	\$643,397	\$662,699	\$682,580	\$703,057	\$724,149	\$745,874
Managed Pipleline - Operating	\$1,223	\$14,676	3%	\$15,116	\$15,570	\$16,037	\$16,518	\$17,014	\$17,524	\$18,050	\$18,591	\$19,149	\$19,723
Managed Pipeline - Services	\$517	\$6,204	3%	\$6,390	\$6,582	\$6,779	\$6,983	\$7,192	\$7,408	\$7,630	\$7,859	\$8,095	\$8,338
LAHD Affordable - Capital		\$555,000	3%	\$571,650	\$588,800	\$606,463	\$624,657	\$643,397	\$662,699	\$682,580	\$703,057	\$724,149	\$745,874
LAHD Affordable - Operating	\$1,270	\$15,240	3%	\$15,697	\$16,168	\$16,653	\$17,153	\$17,667	\$18,197	\$18,743	\$19,306	\$19,885	\$20,481
Rapid Re-Housing/Ramp-to-market - Operating	\$1,223	\$14,676	3%	\$15,116	\$15,570	\$16,037	\$16,518	\$17,014	\$17,524	\$18,050	\$18,591	\$19,149	\$19,723
Rapid Re-Housing/Ramp-to-market - Services		\$4,352	3%	\$4,483	\$4,617	\$4,756	\$4,898	\$5,045	\$5,197	\$5,352	\$5,513	\$5,678	\$5,849
Interim Housing - Capital		\$42,000	3%	\$43,260	\$44,558	\$45,895	\$47,271	\$48,690	\$50,150	\$51,655	\$53,204	\$54,800	\$56,444
Interim Housing - Operating	\$110	\$40,150											
Interim Housing - Leasing		\$64,363	3%	\$66,294	\$68,283	\$70,331	\$72,441	\$74,614	\$76,853	\$79,158	\$81,533	\$83,979	\$86,498

Attachment B: Closing the Gap Presentation Closing the Gap: A Homelessness Solutions Cost and Resources Analysis for the City of Los Angeles









The Homelessness Solutions Gaps Analysis is a tool to model citywide housing investments & calculate costs to scale up so they can reduce homelessness



Recommended investments over 10 years, including balance of interim & permanent housing investments



Uses current available data on homelessness, construction costs, and funding streams



A guide to gauge progress & set advocacy goals with partners as conditions change This analysis draws on the latest data about housing and homelessness to calculate how much we need to invest.

Data Inputs

- Current housing units available
- New units produced by program type
- Funding sources
- Point in Time (PIT) Count

Outputs & Recommendations:

- Total interim and permanent units generated
- Total investments needed to scale up
- Potential impact on rate of homelessness
- Projected funding gaps
- Dollars potentially leveraged



We're rehousing more people than ever, but people continue to fall into homelessness. The 2024 point-in-time count of 45,252 unhoused Angelenos shows improvement. Moving 4,000 households into Measure HHH-funded homes, and building an "encampment to home pipeline" through Inside Safe led to declines in homelessness.

For 30 years, supportive housing production has been inconsistent & insufficient to address the rate of rising homelessness

From 1993 to 2019, the City built an average of only 2,498 units per year of Low Income Housing Tax Credit (LIHTC) housing, the primary source of housing available for people who are unhoused or at risk of being unhoused.

HHH-funded units started coming online in significant numbers in 2020, boosting the yearly average to **4,316 units per year** — a significant improvement, but not nearly enough to reverse a massive crisis created by decades of underinvestment.



Year

Our city and region have made key investments to address the homelessness crisis, and we're gaining a deeper understanding of how to resolve it.



Interim Housing

- Inside Safe
- Congregate Shelter
- Bridge Home
- Tiny homes
- Safe sleep
- Safe parking

Permanent Housing

- Supportive housing
- Project Homekey
- Extremely low income affordable subsidized
- Higher levels of care
- Section 8 Vouchers



Housing & Homelessness

- Inside Safe
- Right to Counsel
- Keep LA Housed
- United to House LA
- Tiny Home Villages
- Safe Sleep
- Safe Parking
- Project Homekey
- HHH units
- LAHD Funded Extremely Low Income
 Affordable
- Incentivized Affordable (TOC, Density)
- Street Engagement and Other Services
- Domestic Violence Shelters
- Safe Landing
- Vouchers

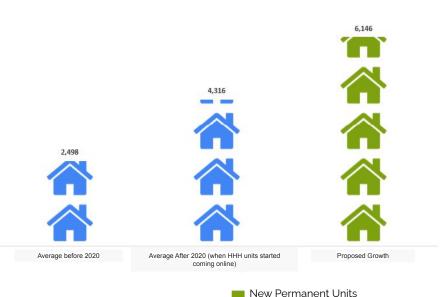
Upstream Systems

- Reentry
- Transitional Aged Youth Housing
- Evolution of Measure H
- Homelessness Prevention Unit
- Prevention Eviction Defense
- Prevention Problem Solving & Diversion
- Affordable Housing
- Vouchers



The Gaps Analysis estimates the production needs and costs to build, operate and provide services to permanent housing for unhoused and housing-vulnerable Angelenos.

- Permanent housing production would rise from 2,498 units to 6,000 units per year for people experiencing homelessness more than 2x the current rate of production.
- The number of Higher Level Of Care Beds would increase by 9,167 beds over 10 years
- The number of vouchers would increase by 22,600 over 10 years



Number of units/vear

Current Permanent and Interim Available Funding Sources



Jurisdiction	Sources & Timing	Interim	Permanent
City	1. HHH, fully expended FY2024 2. United To House LA (ULA), on going 3. General Fund (GF)	GF	HHH, ULA
County	 Settlement Funds, one time Housing Trust Fund, on-going Measure H, expires FY2027 Mental Health Services Account (MHSA), on-going 	Settlement Funds	Housing Trust Fund
State	 Homelessness Emergency Assistance Program (HEAP), expires 2026 Homeless Housing Assistance Program (HHAP), expires 2026 Multifamily Housing Program (MHP), on-going Affordable Housing Sustainable Communities (AHSC), on-going Senate Bill 2 (SB2), on-going Project Homekey (PHK), budget dependent 	HEAP, HHAP, PHK	MHP, AHSC, SB2, PHK
Federal	 HOME Investment Partnership Program (HOME), on-going Low Income Housing Tax Credits (LIHTC), on-going Project Based Vouchers (PBVs), on-going Emergency Solutions Grant (ESG), on-going 	ESG	HOME, LIHTC, PBVs

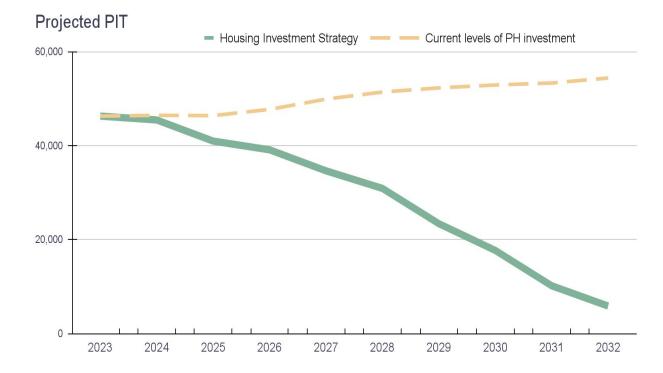


Summary of Gaps: City, County, State and Federal

~		SUMMARY OF GAPS: CITY, COU	NTY	, STATE AND F	EDE	RAL		
	Program Area Funding Source F			otal Identified	Tel	tal Gap 2023-2032	Total Cost 2023- 2032	
-	IH Operating & Services		Ş	294,729,337	10	lai Gap 2025-2052	2052	
City		PHK (City)	s	36,418,449				
		ULA	s	802, 125,000				
	гн саркат	ULA	2	802,125,000				
	PH Capital	PHK (City), HHH, AHTF	\$	292,055,110				
	PH Capital	New Source, e.g. Measure A, other	\$	-	\$	3,324,590,638		
		Total	\$	1,425,327,896	\$	3,324,590,638	\$ 4,749,918,533	
1	IH Operating & Services	County	\$	120,000,000				
		Tenant-Based PSH - Services, HHH,						
	PH Services	Managed Pipeline - Services, Project	\$	588,702,809				
Course		Homekey 2.0 - Services						
County	PH Services	New or Expanded Source, e.g. Measure A, other	\$	-	\$	2,473,280,844		
	Higher Level of Care	New Source, e.g. funding for Higher Level of Care beds	\$	-	\$	2,658,497,543		
57		Total	\$	708,702,809	\$	5,131,778,386	\$ 5,840,481,195	
	PH Capital	PHK (State), PLHA (SB2), HHAP-3, HHAP- 4, HHAP-5	ş	603,522,017	1		12	
	PH Operating	PHK (State)	\$	23,069,464				
State	IH Operating & Services	HHAP-3, HHAP-4	\$	104, 583, 991				
State	IH Capital	HHAP-3, HHAP-4	\$	68,855,991				
	PU 0	UHTC (identified)	\$	1,848,119,238	s	0.050444050		
	PH Capital	New Source and/or increased LIHTC	\$	-	>	2,862,114,259		
	IH Operating & Services	New Source	\$	-	\$	807, 262, 996		
		Total	\$	2,648,150,701		\$3,669,377,256	\$ 6,317,527,957	
1	PH Capital	HOME	\$	362,000,000	(12	
Federal	PH Capital	HOME ARP	\$	20,000,000				
	IH Services	ESG, CDBG	\$	36,091,622				
	IH Operating & Services	ESG	\$	9,414,178				
		Vouchers	\$	1, 130, 111,698	\$	1,247,821,844		
	PH Capital	New Source	\$	-	\$	2,010,142,659		
		Total	\$	1,557,617,498	\$	3,257,964,504	\$ 4,815,582,002	
TOTAL			\$	6,339,798,904	\$	15,383,710,783	\$21,723,509,687	



This doubling of the rate of new permanent housing production is our best chance to decrease the rate of homelessness



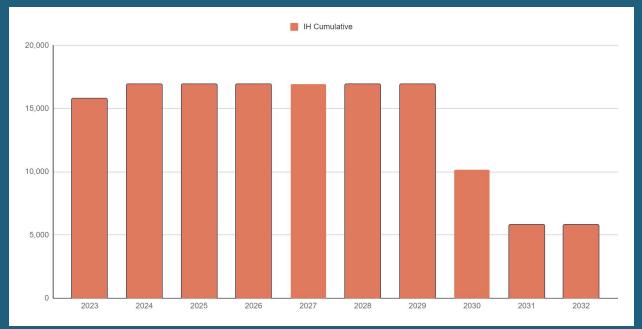
Projected PIT count with current level of permanent housing investment

Projected PIT count with Housing Investment Strategy steady decline towards functional zero over 10 years



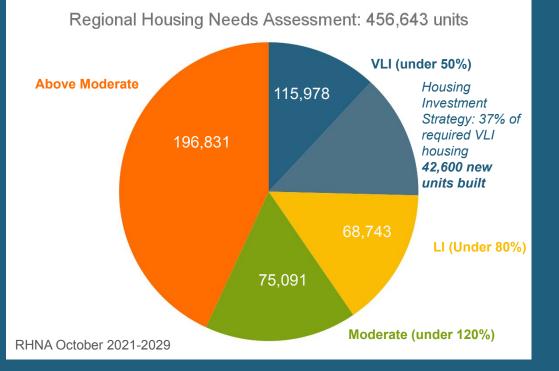
Interim Housing beds rise by 4,684 to 18,910 total beds over 6 years

After 8 years, enough permanent housing is built to reduce the city's interim housing stock, but about 6,000 beds would remain.





These investments would help address the City's overall housing production needs



The unit production in this analysis would fulfill 37% of the City's requirement for Very Low Income (VLI) Housing.

This gaps analysis focuses on people experiencing homelessness; a separate analysis to address the City's RHNA's overall goals would look at overall housing needs.



Fast Changes: Right-sizing our housing mix for different levels of care



Voucher shortage

SOLUTION

Use financing tools for cross-subsidization of units to absorb the cost of fewer vouchers per building.



Not enough housing for economically displaced who are not chronically homeless.

SOLUTION

More active housing navigation to deeply affordable units from subsidized and incentivized programs.



Need more higher-level-of-care beds

SOLUTION

County expansion, with State support, of higher level of care beds. County and City to create PSH Plus. Increase caseworker to client ratio in a subset of current PH. Maximizing Use of Public Dollars: Cost Assumptions & Streamlining Measures Projections assume a permanent supportive housing capital costs \$550,000 per unit, of which \$140,000 is paid by City, based on actual HHH averages.

- Executive Directive 1: streamlined processing of entitlements and permits for 100% affordable projects
- CEQA Exemptions for PSH and for Affordable Housing; AB1197 and AB1633
- Elimination of Parking Requirement Statewide; AB2097
- Improves access to California property tax exemption; AB84



Partnership Engagement

- City & County focus on higher level of care production
- Organized, Specific Advocacy
- Utilize reimbursable healthcare dollars







Recommendations:

1. Develop annual goals to measure production and resources compared to need as outlined in this report.

2. Partner with the County, the State and the Federal government to advocate for the resources outlined in this Investment Strategy

3. CLA, CAO and LAHD to collaboratively identify funding streams to cover all or a portion of the funding gap.

4. Work with the County and the State to increase the use of health plan funds for more intensive services

5. Develop a similar gaps analysis for the City's broader range of affordable housing production and preservation needs

6. Direct LAHD to report on incentive programs such as TOC with extremely low income units set aside, that could be matched to people experiencing homelessness that may not need services.

7. Direct LAHD to incorporate incentives to include housing for people experiencing homelessness that do not need supportive housing in 2024-25 NOFAs.



Thank you to



and countless providers and staff that contributed to this analysis